#### **Council Committees**

- Allergen Committee (reports to Council II; Issue 2025-II-32)
- Committee to Reduce Barriers to Food Donation (reports to Council I: Issue 2025-I-21)
- Complex Vending Units Committee (reports to Council I; Issue 2025-I-07)
- Digital Food Safety Systems Committee (reports to Council II; Issue 2025-II-09)
- Disinfection Committee (reports to Council III; Issue 2025-III-15)
- Food Safety Culture at Retail Committee (reports to Council II; Issue 2025-II-25)
- Mushroom Cooking Committee (reports to Council III; Issue 2025-III-28)
- Plan Review Food Establishment Committee (reports to Council I; Issue 2025-I-04)

## Council I – Laws and Regulations

## **Complex Vending Units Committee** (Issue 2025-I-07)

- 1. Explore the design, construction & operation of CVU's for food safety (including but not limited to supervision, sanitation, chapter four of the 2022 Food Code, etc.);
- 2. Determine if changes to the Food Code are needed and, if so, recommend those changes;
- 3. Report back to the 2027 biennial Conference.

## Committee to Reduce Barriers to Food Donation (Issue 2025-I-021)

- 1. Update the Comprehensive Resources for Food Recovery Programs that reviews executive summary statistics, incorporates Food Donation Improvement Act changes, adds a section on donating economically adulterated foods, includes benefits of food donation, and updates allergen information to include sesame
- 2. Review the FDA Food Code for other updates to encourage food donation and reduce food waste, including: opportunities to provide clarity on foods acceptable for donation in § 3-204.10 (e.g. adding a list of table of foods that can/cannot be donated); providing guidance on how to manage foods not acceptable for donation (e.g., referencing the EPA Wasted Food Scale); and explicitly mentioning Annex 2 references in 3-204.10
- Create a Quick Reference Guide on Food Donations that includes critical information from federal and state sources, outlines safe and legal food donation practices for publication on CFP website.
- 4. Report back at the 2027 CFP Conference

## Plan Review Food Establishment Committee (Issue 2025-I-04)

- 1. Consider recommendations to the plan review guide to reduce and minimize the risk of cross-contact by separating allergen-containing ingredients and tools from non-allergen areas within a well-designed kitchen layout.
- 2. Align the food allergen safety plan review design recommendations with the current established food allergen safety training guidelines.
- 3. Review and consider recommending revisions to the FDA Food Code to consider implementing food allergen safeguards within the plan review guide.

## Council II – Administration, Education, and Certification

## Allergen Committee (re-created) (Issue 2025 - II-32)

- 1. Provide clarification and guidance on the 2022 FDA Food Code provisions related to major food allergen labeling, specifically:
- Section 3-602.11(B)(5) and 3-602.11(C)(2): Labeling requirements for bulk food available for consumer self-dispensing.
- Section 3-602.12(C): Informing consumers about major food allergens in unpackaged foods via written means.
- 4. Continue updating the "Major Food Allergen Framework" and "Major Food Allergen Framework Summary" with the latest research, resources, and technological advancements.
- 5. Determine appropriate methods to disseminate the Committee's recommendations on the 2022 FDA Food Code provisions and updates to the "Major Food Allergen Framework".
- 6. Present findings and recommendations at the next Biennial Meeting of the Conference for Food Protection.

## Digital Food Safety Systems Committee (Issue 2025 - II-09)

- 1. Identify newly published and/or developed best practices, guidance documents, and research that relate to the use of digital food safety management systems and identify appropriate updates/changes.
- 2. Investigate methods and approaches on how the use of a DFSMS can be used to support and supplement regulatory inspections

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and/or location risk categories.

- 3. Based on completion of the previous two charges, identify and make necessary updates/changes to the CFP approved General Best Practice Guidance for Food Establishments and Regulatory Authorities for Digital Food Safety Management Systems.
- 4. Determining appropriate methods of sharing the committee's work, including but not limited to a recommendation that a letter be sent to FDA requesting that the Food Code, Annex 4 (Management of Food Safety Practices— Achieving Active Managerial Control of Foodborne Illness Risk Factors), and Annex 2 (References, Part 3-Supporting Documents) be amended by adding references to the new guidance document as well as any existing guidance documents that the committee recommends, and the posting of information on the CFP website.
- 5. Collaborate with the Food Safety Management System Committee.
- 6. Report the committee's findings and recommendations to the 2027 Biennial Meeting of the Conference for Food Protection.

## Food Safety Culture at Retail Committee (Issue 2025-II-25)

- 1. Create a report to disseminate the findings of the global research and assessment of Food Safety Culture from the 2023-2025 Food Safety Culture at Retail Committee for publication and/or posting on the CFP Website.
- 2. Work with FDA and CDC on appropriate language related to food safety culture and determine where Food Safety Culture information should be located.
- Update the Food Safety Culture at Retail Infographic and logo with the updated food safety culture definition and terminology (if applicable), less words for the infographic and more pictures, and to make any other needed changes.

## Council III – Science and Technology

### **Disinfection Committee** (Issue 2025 - III-15)

- 1. Update the current guidance document, "Guidance for the Safe and Proper Use of Sanitizers and Disinfectants in Food Establishments" to include current science and technology topics to address include, but are not limited to,
  - a. Testing devices and procedures for monitoring sanitizers and disinfectants
  - b. Use of existing equipment for sanitizing or disinfecting food-contact surfaces.
  - c. Steps to disinfect (e.g., wash, rinse, disinfect, rinse; wash, rinse, disinfect, rinse, sanitize) food-contact surfaces in a three-compartment sink and food-contact surfaces cleaned in place.
  - d. Training needs for stakeholders, such as inspectors and end-users.
- 2. Present the committee's work at the next Biennial Meeting in 2027.

## Mushroom Cooking Committee (Issue 2025-III-28)

- 1. Reviewing of the literature available on cooking temperatures for different mushroom species.
- 2. Analyze food safety hazards, including toxins associated with the different species.
- 3. Provide guidance on controlling hazards, in a guidance document or another format such as amending the Food Code to include a final cook temperature.
- 4. Identify the recommended methods to disseminate the committee's findings.
- 5. Report the committee's findings at the next CFP Biennial Conference.

## Standing Committees

Standing Committee charges are identified in the Constitution and Bylaws; additional charges may be assigned via the Issue process or by the CFP Executive Board.

- Audit Committee
- Communications Committee
   — NEW Standing Committee
- Constitution, Bylaws, and Procedures Committee
- Digital Engagement and Technology Solutions Committee
- Finance Committee
- Food Protection Manager Certification Committee (FPMCC)
- Food Safety Management Systems (FSMS) Committee

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- Issue Committee
- Nominating Committee (comprised of the Immediate Past Conference Chair and Vice Chair)
- Program Committee
- Program Standards Committee
- Publications Committee
- Resolutions Committee
- Strategic Planning Committee

#### **Audit Committee**

Constitutional Charge: Audit the Conference's financial records annually.

## **Communications Committee – New Standing Committee**

Constitutional Charge: Create, review, and update a CFP Communications Plan which defines, constructs, develops all types and methods of representing the Conference in public communications by establishing, reviewing, and revising guidelines specific to the needs of the Conference and in relationship to other committees as needed.at least once per biennium, unless otherwise directed by the Executive Board to accomplish the Conference objectives.

The newly formed standing CFP Communications Committee be charged with the following priority charges to address in the 2025-2027 biennium:

Charges assigned via Issue 2025-II-39

- 1. Assessing CFP's communication needs to determine if there is a need to hire a new paid position to the Executive staff to oversee and guide the implementation of a CFP Communications Plan.
- 2. Developing guidelines for CFP communication streams with identified stakeholders including but not limited to the Sponsorship Committee and Digital Engagement and Technology Solutions Committee and report back the recommendations to the Executive Board prior to the next CFP Biennial Meeting.

## Constitution and Bylaws/Procedures Committee

Constitutional Charges:

- Submit recommendations to improve Conference administrative functions through proposals to amend the Constitution and Bylaws.
- Review proposed memorandums of understanding and ensure consistency among governing documents.
- Review governing documents on a recurrent basis with at least one document or set of documents per biennium cycle. Such
  review shall occur in succession from one biennium to the next and prioritized in the manner below, unless directed by the
  Board to accomplish the Conference objectives:
  - a) CFP Constitution and Bylaws.
  - b) CFP Biennial Meeting/Procedures document.
  - c) Position descriptions.
  - d) Governing policy documents.
- Report all recommendations to the Board prior to Council II deliberation and shall follow the direction of the Board.

#### **Digital Engagement and Technology Solutions Committee**

Constitutional charges assigned via Issue 2023-II-053:

- The Digital Engagement and Technology Solutions Committee shall report to the Board and shall have the objective of identifying, vetting, and recommending digital engagement and technology solutions which brings value to membership, encourages engagement with CFP, and improves internal processes.
- This committee will also work with the Board to identify and prioritize digital technology activities for each biennium.

Charges assigned by Issue 2025-II-01:

- Continue to work on completion of foodprotect.org website redesign project and website's relevant functionality.
- Additionally, the conference charges the 2025-2027 Committee with completion of the following charges
  - 1. discover and recommend other communication solutions (social media) for CFP including methods of cross platform document sharing, membership and event registration, etc. and
  - 2. to report back to the 2027 Biennial meeting of the conference.

#### **Finance Committee**

Constitutional Charges: Provide financial oversight for the Conference.

- · Budgeting and Financial Planning:
  - ✓ Develop a biennial operating budget with staff.
  - ✓ Approve the budget within the Finance Committee.

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- ✓ Monitor adherence to the budget.
- ✓ Set long-range financial goals along with funding strategies to achieve them.
- ✓ Develop multi-year operating budgets that integrate strategic plan objectives and initiatives.
- ✓ Present all financial goals and proposals to the Board for approval.
- Reporting:
  - ✓ Develop useful and readable report formats with staff.
  - ✓ Work with staff to develop a list of desired reports noting the level of detail, frequency, deadlines, and recipients of these reports.
  - ✓ Work with staff to understand the implications of the reports.
  - ✓ Present the financial reports to the full Board.
- Internal Controls and Accountability Policies:
  - Create, approve, and update (as necessary) policies that help ensure the assets of the Conference are protected.
  - Ensure policies and procedures for financial transactions are documented in a manual, and that the manual is reviewed annually and updated as necessary.
  - ✓ Ensure approved financial policies and procedures are being followed.

## **Food Protection Manager Certification Committee (FPMCC)**

Constitutional Charges: Work with the accreditation organization for food protection manager certification programs to:

- Establish and refine policies and standards to which certifiers must conform in order for them to be accredited;
- Provide Conference input on accreditation standards for certifying organizations specific to food protection manager certification programs;
- Develop strategies for enhancing equivalence among food protection manager certificates issued by certifiers; and
- Promote universal acceptance of certificates issued by accredited certifiers.

Continuation of charges assigned via Issue-2020-II-011:

- 1. Continue review of the food protection manager certification to adopt sound, uniform accreditation standards and procedures that are accepted by the Conference.
- 2. Provide recommendations that ensure that the conference Standard for Accreditation for Food Protection Manager Certification programs and the accreditation process are administered in a fair and responsible manner.
- 3. Report back to the 2027 Biennial Conference.

Charge assigned via Issue 2025-II-16:

- 1. Identify potential language translation accessibility gaps set within the Standard, Section 5.3.
- 2. Review ANAB-CFP Accredited Food Protection Manager certification organizations' policies regarding onsite translation to determine how language assistance needs are currently being met.
- 3. Review applicable translation standards for other accreditation bodies.
- 4. Review potential exam security impacts for potential solutions to address the translation accessibility gaps.
- 5. Identify best practice for the provision of language assistance services.
- 6. Identify the challenges in providing language assistance services for individuals with limited English proficiency.
- 7. Review Section 5 of the CFP Standard for Accreditation of Food Protection Manager Certification Programs.
- 8. Create a "Best Practice" document for examination providers regarding their findings.
- 9. ANAB will review the "Best Practice" document to confirm exam security and integrity is adequate and to highlight any item/recommendations that could risk a certification provider's accreditation status.
- 10. Report the Committee's findings and recommendations at the next Biennial Meeting.

#### Food Safety Management System (FSMS) Committee

Constitutional Charges assigned via Issue 2023-II-045:

The Food Safety Management System Committee shall report to the Board and shall have the objective of incorporating a Food Safety Management System into everyday activities of retail food establishments and provide ongoing development of resources to assist the food safety community in achieving active managerial control of foodborne illness risk factors.

Charges assigned via Issue 2025-II-11

- 1. Develop a regulatory FSMS assessment template;
- 2. Identify industry champions that can socialize/communicate FSMS to industry;
- 3. Develop an abstract and standard slide deck that can be used to communicate FSMS (what, why, how) at national and local meetings;
- 4. Work on future industry templates beyond sick workers, prioritizing risk factors; and
- 5. Report the committee's findings and recommendations at the next (2027) Biennial Meeting of the Conference for Food Protection.

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#### **Issue Committee**

Constitutional Charges:

- Review all Issues submitted at least ninety (90) days before the CFP Biennial Meeting.
- Assign those Issues that have met the acceptance criteria specified in the current CFP Biennial Meeting/Conference Procedures document.

## **Program Committee**

Constitutional Charge: Responsible for the educational workshop, and the reports and updates session at the biennial meeting.

## **Program Standards Committee**

Constitutional Charges:

- Provide ongoing input to the FDA on issues that arise with the Voluntary National Retail Food Regulatory Program Standards.
- Indirectly assist the Voluntary National Retail Food Regulatory Program Standards enrollees in achieving progress towards meeting the Standards.

Continuation of charges assigned via Issue 2023-II-009 & Issue 2025-II-03

- 1. Identify inconsistencies in language between all Standards in the Retail Program Standards;
- Continue review of initiatives (existing, new or under development) involving the training, evaluation and/or certification of food safety inspection officers to ensure the sharing of information and eliminate unnecessary redundancy in the creation of work products or assignments of tasks/responsibilities; and
- 3. Maintain the "Crosswalk Requirements for Foodborne Illness Training Programs" document as a resource for content baseline for foodborne illness training.
- 4. Participate in the planning of future Retail Program Standards Symposiums; and
- 5. The committee should report its findings and recommendations to the 2027 Biennial Meeting of the Conference for Food Protection

Continuation of Charges assigned via Issue 2023-II-017:

Program Standards Committee charged to develop a training and standardization plan in VNRFRPS Standard 2 for Food Safety Inspection Officers (FSIOs) conducting only low-risk inspections, similar to MFRPS, Standard 2 training requirements.

- 1. Distribute the Standard 2 survey (developed by the Program Standards Committee during the 2023-2025 biennium) to retail food inspection programs. The survey will include questions about current training approaches and awareness of existing flexibility within Standard 2.
- 2. Review the results of the Standard 2 survey and identify barriers to conformance with Standard 2 to:
  - a. Determine the feasibility of creating an optional pathway for inspectors to be trained to inspect only low-risk facilities.
  - b. Review the National Curriculum Standard (NCS) framework and identify the appropriate competencies required for low-risk inspections.
  - c. Create a feasible timeline for FSIOs to achieve the knowledge, skills, and ability to conduct low-risk inspections.
  - d. Adapt documentation and auditing requirements to ensure skill sets are gained and retained.
  - e. Design a pathway for FSIOs to escalate to the next level of training within the identified system of risk levels.
- 3. Report findings and recommendations at the next CFP biennial meeting.

Continuation of charges assigned via Issue 2023-II-021 & new charges related to Issue 2023-II-021 assigned by Issue 2025-II-25: The following charges should be assigned to the PSC using the previous committee work separating field verification and HACCP review. In addition, the committee should also use the NCS framework for HACCP and Specialized processes to complete the charges below:

- 1. The inclusion of training specific to specialized processes in Standard 2 for inspectors conducting validation and verification of variances and HACCP plans outlined in supporting documentation to include sections listed below:
- a. Pre- and/or Post-Inspection curriculum
- b. Initial Field Training and Experience
- c. Field Standardization
- d. Continuing Education
- e. Qualifications for inspectors conducting validation and verification for variances and HACCP Plans.
- 2. Requirements for the Variance Request Policy include Validation and Verification of the HACCP Plan Policy required by Standard 3 including:

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- a. Formal submission of a HACCP plan for specialized processes at retail to include all Food Code HACCP elements outlined in the food code under 8-201.14 Contents of a HACCP Plan and any other applicable sections of the FDA Food Code Provisions for final response to applicant must be provided.
- b. Person(s) reviewing the HACCP plan submitted is qualified to review the plan using Standard 2 requirements, including NCS updates in charge 1.
- c. Person conducting a field verification audit must be qualified to conduct a special process field audit using standard 2 requirements, including NCS updates in charge 1.
- d. Jurisdictions must have a record of approved HACCP plans for each food establishment and complete a field verification within a timely manner. Record of approval, plans submitted, and field verification must be kept on file.
- 3. The committee should report its findings and recommendations to the 2027 Biennial Meeting of the Conference for Food Protection.

Continuation of charges assigned via Issue 2023-II-027 & Issue 2025-II-06

Program Standards Committee to continue work on the Standard 5 roadmap. Due to the nature of VNRFRPS Standard 5, it is also recommended that the subcommittee formed to work on this Issue be

made up of a majority of regulators who have experience and understanding of Standard 5.

- 1. Acknowledge the Draft roadmap document, tools, and resources for Standard 5 to be utilized as a starting point for the 2025-2027 Program Standards Committee work on this Issue.
- 2. Finalize the roadmap to assist jurisdictions in understanding the necessary requirements of Standard 5.
- 3. Finalize the appendices and infographics to serve as resources for the Standard 5 roadmap.
- 4. Develop and implement multimedia features for the Standard 5 roadmap infographics.
- 5. Review Standard 5 and make recommendations or amendments for improvements to the Standard.
- 6. Report findings and recommendations at the next CFP biennial meeting.

Charges assigned via Issue 2025-II-33

A subcommittee of the Program Standards Committee be charged with exploring recommendations for incorporating training specific to environmental assessments in the Voluntary National Retail Food

Regulatory Program Standards. The subcommittee should:

- 1. Consider the inclusion of training specific to environmental assessments in Standard 2 for inspectors responsible conducting environmental assessments during illness investigations
- 2. Pre-investigation training curriculum
- 3. Field training and experience
- 4. Continuing education
- 5. Qualifications for staff conducting environmental assessments
- 6. Consider the integration of environmental assessment competencies into IFPTI's National Curriculum Standards for retail food regulators
- 7. Consider existing training options that meet the criteria for environmental assessment training that can be accessed by SLTT regulators, and
- 8. Report back to the next biennial meeting of the Conference for Food Protection.

Charges assigned via Issue 2025-II-08

The Program Standards Committee, in collaboration with the FDA, will continue developing proposed revisions to the Program Standards Manual for potential inclusion in the 2026 edition, with consideration of the following:

Voluntary National Retail Food Regulatory Program Standards (VNRFRPS), Standard 1 - Regulatory Foundation be amended as follows:

## 1. Amend Standard 1, Description of Requirement, lettered paragraph "A" as follows:

A. Food Code Interventions and Risk Factor Control Measures

To meet this element of the Standard, regulations must have a corresponding requirement for the Food Code sections as listed and summarized in the Standard 1: Self-Assessment Worksheet for Part I, from #1 "Demonstration of Knowledge" through #11 "Highly Susceptible Populations." For initial listing, the regulatory foundation must contain all elements of at least 9 of the 11 interventions and risk factor controls. In order to meet fully the requirements of the Standard by the third assessment cycle, the regulatory foundation must meet all 11 of the interventions and risk factor controls or show evidence of work toward altering the jurisdiction's regulatory foundation.

# 2. Amend Standard 1 Instructions and Worksheet for Conducting a Self-Assessment as follows:

The self-assessor must compare the jurisdiction's code, regulation or ordinance with the Food Code

sections grouped under each of the 11 public health interventions and risk factor control measures listed in Part I of the Standard 1: Self-Assessment Worksheet. For each Food Code section, the self-assessor must:

- Record the corresponding jurisdiction regulation
- Include the corresponding code section, including another jurisdiction statute, ordinance, or regulatory reference if applicable; and

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- ·Document determination:
- If **Full Intent** of the *Food Code* section is met, place an "X" in the appropriate column.
- ·If **Partial Intent** of the *Food Code* section is met, identify language that is not included with the jurisdiction's requirement. Indicate if any program efforts to achieve alignment with the Food Code are included on additional sheets.
- ·If **No corresponding regulation** exists, indicate "No Compliance" in the appropriate column and provide any information that may explain why it is not part of the jurisdiction's current requirements

#### Step 3

A summary table is provided in Part I of the *Standard 1: Self-Assessment Worksheet* to document the results of the self-assessment for each of the 11 public health intervention and risk factor control measures.

For each public health intervention and risk factor control measure, the self-assessor must record the findings from the self-assessment.

- ·If each *Food Code* section listed under an Intervention/ Risk Factor has a check in the "Full Intent is Met" column, the Standard criteria is met. Place an "X" in the Self-Assessment Results "YES" column.
- · If additional efforts have been made to address missing elements within the Intervention/Risk Factor, place an "X" in the Self-Assessment Results "PARTIAL" column.
- ·If any of the *Food Code* sections are missing, place an "X" in the Self-Assessment Results "NO" column for that intervention/risk factor control measure.

At the bottom of Part I of the *Standard 1: Self-Assessment Worksheet*, the self-assessor must record the jurisdiction's name and the number of interventions/risk factors that are met. For initial participation and second verification audits, the jurisdiction's self-assessment must indicate conformance with at least 9 of the 11 intervention/risk factor categories. By the third verification audit, the jurisdiction must meet 11 of the 11 intervention/risk factor control categories or use documented efforts to meet the missing 1 or 2 intervention/risk factor control categories.

Continuing charges assigned via Issue 2023-II-030 & Issue 2025-II-17

- 1. Finalize and distribute the Standard 5 survey (developed by the Program Standards Committee during the 2023-2025 biennium) to jurisdictions enrolled in the VNRFRPS. The survey will include, but is not limited to, questions about the elements of the Standard 5 "Data Review and Analysis" requirement.
- 2. Review the results of the Standard 5 survey and identify barriers to enrollees making progress toward conformance with Standard 5.
- 3. Develop tools and resources to address the identified barriers, to include making updates to the Standard 5 Roadmap.
- 4. Review the Center for Disease Control and Prevention's National Environmental Assessment Reporting System (NEARS), Environmental Assessment Training Series (EATS), and Council to Improve Foodborne Outbreak Response (CIFOR) to consider inclusion of specific components in VNRFRPS Standard 5.
- 5. Provide any recommended changes to Standard 5.
- Report findings and recommendations at the next CFP biennial meeting.

#### Charges assigned via Issue 2025--II-18

To ensure the timely update of Standard 2 to coincide with the stand-up of the RLTS, the Conference recommends that FDA and the CFP Program Standards Committee work together to finalize Standard 2 language for the VNRFRPS, 2026 edition, as described in this Issue, as well as:

- Incorporate or reference currently listed FEMA courses on 2024 Standard 2 Appendix B1.
- Incorporate adequate competencies currently being reviewed by the CFP PS Committee.
- ·Address Issue 2023-II-021 by the CFP PS Committee.
- •Revise Standard 2 audit procedures based on final competency listing from IFPTI.
- Revise the CFP Field Training Manual for Regulatory Retail Food Safety Inspection Officers to reflect the aforementioned changes to Standard 2.

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#### **Publications Committee**

Constitutional Charges:

- Make recommendations to the Board to establish, maintain, and improve Conference publications regarding Conference endorsement, copyright, scientific and regulatory accuracy, and external publication approval.
- Report all publication recommendations to the Board for approval prior to internal publication and revisions or external publication.

Charges clarified via Board action in August 2018 and affirmed in August 2019:

- 1. Publication Committee to provide feedback to the Board confirming the importance of publications and an internal publication process to the mission and goals of CFP.
- 2. Publication Committee to provide feedback to the Board on continued work on meeting Committee charges.
- 3. Establish Committee working groups to conduct research and develop recommendations regarding:
  - a) Internal publications including documents posted on the CFP website.
  - b) External publications such as white papers, submittals to peer reviewed journals, etc.
  - c) Publication rights and legal concerns regarding copyright, intellectual property, public domain, etc.
  - d) Process, parameters, and conditions for any publication release, including creation of a CFP "style guide."
- 4. Draft "position description" for Publications Committee Chair for EB review and approval.
- 5. Draft Committee tasks and clarified charges for EB review and approval based on recommendations extracted from previous EB discussions regarding publications (supporting document submitted with reports).
- 6. Develop draft "style guide" for CFP documents for EB review and approval.
- 7. Review and edit existing documents (based on approved style guide) for EB review and approval.

#### **Resolutions Committee**

Constitutional Charge: Except for "thank you" resolutions, shall prepare all resolutions for Board approval.

## **Strategic Planning Committee**

Constitutional Charges:

- Advise the Board on the current and future direction for CFP.
- Make recommendations to keep the CFP relevant and increase the viability and growth of the organization.
- Actively engage CFP Committees and the Board by:
  - Positioning CFP to respond to changes in the business and regulatory environment by staying abreast of changing needs to keep CFP a viable and relevant organization.
  - ✓ Assessing member satisfaction, exploring ways to increase membership, improving communication with members, and responding to membership's changing expectations of CFP, its programs, services, and the Biennial Meeting.
  - ✓ Finding ways for CFP to collaborate/partner with organizations that hold similar values and interests in retail food safety.
  - ✓ Sustaining the financial stability of CFP by seeking new, increased, or alternative sources of funding.

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