| Page 1 | Page 2 |
| :---: | :---: |
| 1 | 1 CONFERENCE FOR FOOD PROTECTION BIENNIAL MEETING |
| 2 | 2 |
| 32016 CONFERENCE FOR FOOD PROTECTION BIENNIAL MEETING | 3 Taken at the Boise Centre on the Grove, located at 850 |
| 4 | 4 West Front Street, Boise, Idaho, before Amy E. Simmons, a |
| 5 ASSEMBLY OF DELEGATES | 5 Court Reporter (Idaho Certified Shorthand Reporter No. 685) |
| 6 | 6 and Notary Public in and for the County of Ada, State of |
| 7 | 7 Idaho, on Wednesday, the 20th day of April, 2016, commencing |
| 8 | 8 at the hour of 8:32 a.m. in the above-entitled matter. |
| 9 | 9 |
| 10 | 10 |
| 11 | 11 APPEARANCES OF BOARD MEMBERS: |
| 12 | 12 |
| 13 April 20, 2016 | 13 |
| 14 | 14 Mr. John Luker: Conference Chair |
| 15 Boise, Idaho | 15 Dr. David McSwane, Executive Director of CFP |
| 16 | 16 Ms. Janet Williams, Parliamentarian |
| 17 | 17 Mr. Terry Levee, Vice Chair of CFP |
| 18 | 18 Mr. Christopher Gordon, Chair of Council I |
| 19 | 19 Ms. Susan Quam, Chair of Council II |
| 20 | 20 Mr. Todd Rossow, Chair of Council III |
| 21 | 21 Mr. Eric Pippert, Treasurer of CFP |
| 22 | 22 |
| 23 Reported By: | 23 |
| 24 Amy E. Simmons, | 24 |
| 25 CSR No. 685, RPR, CRR | 25 |
| Page 3 | Page 4 |
| 1 PROCEEDINGS | 1 an effort to be here. All the council members and |
| 2 | 2 their leadership worked diligently over the last |
| 3 MR. JOHN LUKER: Good morning, everyone. | 3 four days in debating issues and arriving at |
| 4 Welcome to the 2016 assembly of delegates. | 4 consensus-based recommendations for the assembly, |
| 5 I'd like to call to order the general | 5 and they should be commended. |
| 6 assembly of the 2016 Conference for Food | 6 Much of the work, by necessity, is |
| 7 Protection biennial meeting. | 7 established between the conference meetings and |
| 8 By way of introductions, I want to | 8 performed by committees and their leadership. By |
| 9 introduce who is on the stage here with me. | 9 a show of hands, who here today has participated |
| 10 We've got Janet Williams, parliamentarian | 10 on committee work in the past two years. |
| 11 for today's meeting; Terry Levee, vice chair, CFP, | 11 (Applause.) |
| 12 who also will be presenting the report for the | 12 MR. LUKER: That's great because active |
| 13 resolutions committee; Dr. David McSwane, | 13 involvement is what makes this organization work |
| 14 executive director of CFP; Christopher Gordon, | 14 and be successful. I encourage everyone in the |
| 15 Chair of Council I; Susan Quam, Chair of Council | 15 room to be actively engaged in the process. The |
| 16 II; Todd Rossow, Chair of Council III; Eric | 16 process is only successful because of the |
| 17 Pippert, treasurer of the conference; and Kimberly | 17 committed individuals who are here. You can't be |
| 18 Destromp, assistant parliamentarian. The court | 18 a spectator and make this conference work. |
| 19 reporter is on the end. | 19 Everybody is aware of that. |
| 20 First I wanted to offer a few words of | 20 Conference is a lot of work to put |
| 21 appreciation. This obviously is not your typical | 21 together every two years, and there is a lot of |
| 22 conference as many people think of conferences. | 22 work that happens behind the scenes. It's a lot |
| 23 We are here to learn and network, but | 23 more than just every two years. It only happens |
| 24 it's also a working conferences. Council members | 24 with dedicated individuals. The conference has a |
| 25 would like to thank the state delegates for making | 25 great executive staff, with Dr. David McSwane as |



|  | Page 9 |  | Page 10 |
| :---: | :---: | :---: | :---: |
| 1 | MS. BERNAZZANI: Present, one full vote. | 1 | DR. McSWANE: Nevada, David McNinch? |
| 2 | DR. McSWANE: Michigan, Sandra Walker? | 2 | MR. McNINCH: Present, one full vote. |
| 3 | MS. WALKER: Present, one full vote. | 3 | DR. McSWANE: New Hampshire, John |
| 4 | DR. McSWANE: Minnesota, Jeff Luedeman? | 4 | Seiferth? |
| 5 | MR. LUEDEMAN: Present, one-half vote. | 5 | MR. SEIFERTH: Present, one full vote. |
| 6 | DR. McSWANE: From the State Department | 6 | DR. McSWANE: New Jersey, William Manley? |
| 7 | of Health in Minnesota, Steven Diaz? | 7 | MR. MANLEY: Present, one full vote. |
| 8 | MS. CARLTON: Kim Carlton present, | 8 | DR. McSWANE: New Mexico, Jonathan |
| 9 | one-half vote. | 9 | Gerhardt? |
| 10 | DR. McSWANE: Sorry, Kim. We had that. | 10 | (No audible response.) |
| 11 | Mississippi, who will be representing | 11 | DR. McSWANE: New York, John Luker? |
| 12 | both the State Department of Health and the State | 12 | All right. Darby is here. Darby Greco? |
| 13 | Department of Agricultural and Commerce, is | 13 | MR. GRECO: Present, one full vote. |
| 14 | Elizabeth "Queen" Swayze. | 14 | DR. McSWANE: North Carolina, Cindy |
| 15 | MS. SWAYZE: Present, full vote. | 15 | Callahan? |
| 16 | DR. McSWANE: Missouri, Ellen Dettman? | 16 | MS. CALLAHAN: Present, one full vote. |
| 17 | MS. DETTMAN: Present, one full vote. | 17 | DR. McSWANE: North Dakota, Kenan |
| 18 | DR. McSWANE: Montana, Christine Cox? | 18 | Bullinger? |
| 19 | MS. COX: Present, one full vote. |  | MS. WAGENDORF: Julie Wagendorf, one full |
| 20 | DR. McSWANE: Nebraska, Melva Ball? |  |  |
| 21 | MS. BALL: Present, one-half vote. | $\begin{aligned} & 21 \\ & 22 \end{aligned}$ | MR. MERS: Present, one-half vote. |
| 22 | DR. McSWANE: Also from Nebraska | $23$ | DR. McSWANE: Representing the department |
| 23 | representing the Department of Health and Human | $24$ | of health, Jamie Higley? |
| $\begin{aligned} & 24 \\ & 25 \end{aligned}$ | Services is Mandy Kearney. <br> MS. KEARNEY: Present, one-half vote. | 25 | MS. HIGLEY: Present, one-half vote. |
|  | Page 11 |  | Page 12 |
| 1 | DR. McSWANE: Oregon, David Martin? | 1 | DR. McSWANE: Vermont, Elizabeth Wirsing. |
| 2 | MR. MARTIN: Present, one-half vote. | 2 | (No audible response.) |
| 3 | DR. McSWANE: And representing the | 3 | DR. McSWANE: Virginia, Pam Miles? |
| 4 | Department of Agriculture, Susan Kendrick? | 4 | MS. MILES: Present, one-half vote. |
| 5 | MS. KENDRICK: Present, one-half vote. | 5 | DR. McSWANE: Department of Health in |
| 6 | DR. McSWANE: Rhode Island, Dr. Ernest | 6 | Virginia, Julie Henderson? |
| 7 | Julian? | 7 | MS. HENDERSON: Present, one-half vote. |
| 8 | DR. JULIAN: Present, one full vote. | 8 | DR. McSWANE: Washington, David Gifford? |
| 9 | DR. McSWANE: South Carolina, Sandra | 9 | MR. GIFFORD: Present, one full vote. |
| 10 | Craig? | 10 | DR. McSWANE: West Virginia, Jessica |
| 11 | MS. CRAIG: Present, one full vote. | 11 | Douglas? |
| 12 | DR. McSWANE: South Dakota, Bill | 12 | MS. DOUGLAS: Present, one full vote. |
| 13 | Chalcraft? | 13 | DR. McSWANE: Wisconsin, Tim Anderson? |
| 14 | (No audible response.) | 14 | MR. ANDERSON: Present, one-half vote. |
| 15 | DR. McSWANE: Tennessee, Shanna Lively? | 15 | DR. McSWANE: Also from Wisconsin, |
| 16 | (No audible response.) | 16 | Department of Health Services, James Kaplanek? |
| 17 | DR. McSWANE: Tennessee, Lori LeMaster? | 17 | MR. KAPLANEK: Present, one-half vote. |
| 18 | MS. LeMASTER: Present, half vote. | 18 | DR. McSWANE: Wyoming is Dawn Helms? |
| 19 | DR. McSWANE: Texas, Chris Sparks? | 19 | MS. HELMS: Present, one full vote. |
| 20 | MR. SPARKS: Present, one full vote. | 20 | DR. McSWANE: Also from the territory of |
| 21 | DR. McSWANE: Utah, Richard Beckstrand? | 21 | Guam, Marilou Scroggs? |
| 22 | MR. BECKSTRAND: Present, one-half vote. | 22 | MS. SCROGGS: Present, one-half vote. |
| 23 | DR. McSWANE: Representing the Department | 23 | DR. McSWANE: And from the Northern |
| 24 | of Health in Utah is Chris Nelson. | 24 | Mariana Islands, John Tagabuel? |
| 25 | MR. NELSON: Present, one-half vote. | 25 | (No audible response.) |


| Page 13 | Page 14 |
| :---: | :---: |
| DR. McSWANE: Is there anyone whose name | 1 for two years. That was the amount of the term |
| 2 I did not call? | 2 left in Dean's term. And then in 2018, he will be |
| Madam Parlimentarian, there should be 64 | 3 eligible to be elected to a six-year term on the |
| 4 delegates. Actually, It think, according to my | 4 bo |
| 5 records now, 58. Probably 58. And they will be | Local regulatory, we had two positions |
| 6 representing the 44 states, as well as the District | 6 filled from the mid-Atlantic region. David |
| 7 of Columbia and one territory. While they | 7 Lawrence from the Fairfax County Health Department |
| 8 continue to calculate what constitutes a majority | 8 was elected. And from the Northeast Region |
| 9 and two-thirds majority, I will represent the rest | 9 Jessica Fletcher was reelected to a second |
| 10 of my report. | 10 six-year term on the executive board. |
| 11 Caucus elections to fill positions on the | 11 For industry, we had two open seats. |
| 12 executive board for the next biennium were held on | 12 Larry Eils was reelected to represent vending and |
| 13 Tuesday -- on Monday afternoon, and the following | 13 distribution. His term now will expire in 2022. |
| 14 members were elected to the board. | 14 And Angela Sanchez with CKE Restaurants was |
| 15 Filling state regulatory positions, we | 15 approved as an at-large representative of |
| 16 had three. In the Midwest region is Rebecca | 16 industry. And her term will also expire in 2022. |
| 17 Krzyzanowski from Michigan, who will fill a term | 17 For consumers, David Plunkett was |
| 18 expiring in 2022. | 18 reelected to start a second term that will expire |
| 19 In the southeast region, we have Ann | 19 in 2022. |
| 20 Johnson, who also will begin a term that expires | 20 In addition to the board positions, the |
| in 2022. | 21 board also affirmed the appointment of the |
| 22 In the southwest region, we have Steve | 22 following members to be council vice chairs for |
| 23 Moris, who is actually completing a term that was | 23 the 2016-2018 biennium. In Council I was Donald |
| 24 -- that is currently held by Dean Finkeninder. So | 24 Todd Mers from the Ohio Department of Agriculture. |
| 25 Steve will actually be holding this position |  |
| Page 15 | Page 16 |
| Grocery Company. | 1 meet on Tuesday, Wednesday, and until noon on |
| And for Council III, Keith Jackson from | 2 Thursday. And then this particular session and |
| Performance Food Group. | 3 closing will occur on Friday. And we'll be |
| I'd also like to remind you that the 2018 | 4 finished by approximately noon on those days. |
| 5 conference will be held from April 16th through | 5 MR. LUKER: All right. Do we have |
| the 20th, 2018, at the Richmond Marriott in | 6 numbers? We're working on that? |
| Richmond, Virginia. The meeting schedule has | 7 MS. JANET WILLIAMS: We're slow this |
| changed for 2018. The preconference workshop and | 8 morning. |
| opening session will be held on Monday for the | DR. McSWANE: Okay. Let me go ahead and |
| 10 that meeting. Council sessions will start on | 10 remind you of the protocol for our meeting. |
| 11 Tuesday. And the assembly of state delegates will | 11 A quorum must always be present. A |
| 12 meet on Friday. | 12 quorum is defined as the presence of registered |
| 13 We're getting away from the sort of | 13 voting delegates from at least two-thirds of the |
| 14 Friday-to-Wednesday schedule, and we're going more | 14 states with designated official delegates in |
| 15 for a Monday-through-Friday schedule. This was a | 15 attendance at this particular meeting. |
| 16 result of the survey that was conducted by the | 16 Each territory, as we said, and the |
| 17 University of Houston, and many of you responded. | 17 District of Columbia, shall count as one-half vote |
| 18 And one of the suggestions that was made was that we | 18 in what constitutes a quorum. A two-thirds |
| 19 thought that the schedule would work better for | 19 majority is required to change a procedure adopted |
| 20 people if it were through the week rather than | 20 at a previous conference or to make changes in the |
| 21 over the weekend. | 21 constitution and bylaws. Other actions require a |
| 22 So, again, though there will probably be | 22 simple majority unless specifically covered by |
| 23 committee meetings and board meetings on Sunday, | 23 some facet of Robert's Rules of Order. |
| 24 the actual conference with the workshop and the | 24 Voting choices are as follows: You can |
| 25 opening session will be Monday. Councils will | 25 vote yes; you can vote no, or you can abstain. A |

council recommendation cannot be changed, however.
Votes are cast by, typically, a show of hands or a voice vote. Roll call votes will only be taken if requested by a delegate.

And Mr. Chair, thank you.
MR. LUKER: Thank you, Dr. McSwane.
At this time I'd like to recognize our executive treasurer, Eric Pippert.

MR. ERIC PIPPERT: Good morning, everyone. I hope you all share my sentiment that working and relaxing in Boise, if you were able to relax at all, was an absolute delight. I have truly enjoyed myself thoroughly. Boise is a wonderful city.

Conference attendance, registrations at this biennial meeting were 477 . Our workshop on the subject of Trends and Innovation in Food Protection is 272 individuals.

And there are a few groups that provide support that is truly instrumental in making the conference and the biennial meeting work. Through a small conference grant in the amount of $\$ 50,000$ from the Food and Drug Administration, we were able to provide travel subsidies to 54 state and local regulatory persons, and also consumer

Page 19
voting process. Everyone in the audience,
delegates, please make sure your phones are turned
off, or at least put on vibrate. We do ask that
all delegates remain during the voting process.
Delegates, when you speak, please go to the microphone, state your name and affiliation. If there is a voting delegate that wishes to recognize another speaker from the audience, the speaker from the audience must first let the voting delegate yield the floor and be recognized by the chair. They must also state their name and their affiliation before speaking.

Traditionally, in order to keep the proceedings moving forward in a timely fashion, we like to limit the amount of debate on extracted issues.

I would like to limit the time dedicated to discussing issues and would therefore entertain a motion to do so.

MR. MANDERNACH: Mr. Chair, Steve
Mandernach with the Iowa Department of Inspections and Appeals.

I would like to make a motion that we
limit debate on each extracted issue to ten minutes with no more than two minutes per speaker.

25
representatives.
54 -- the lucky number, I guess --
national and local sponsors provided $\$ 160,000$ in
financing for the operation of the Conference For Food Protection as well as the biennial meeting.

Of course, it's already been mentioned, but the local arrangements committee works tirelessly before and during the meeting to make sure that everything goes smoothly.

Finances are sound. Our 2015 ending balance -- I need glasses for that. Excuse me -Was $\$ 131,204$. And our projected 2016 ending balance is $\$ 286,268$.

I can tell you that the executive board is very diligent in making sure that CFP finances are spent wisely and efficiently.

Financial information, reports, budgets, and so forth are available on the CFP website at www.foodprotection.org.

With that, I thank you and wish you safe travels home.

## (Applause.)

MR. LUKER: Thank you, Eric.
Okay. Just a few housekeeping items to talk about at this time before we begin the actual

Page 20
MR. LUKER: Thank you. We have a motion to limit the debate to ten minutes and two minutes
per speaker. Is there a second?
MS. LeMASTER: Lori LeMaster, Tennessee Department of Health.

I second that motion.
MR. LUKER: Thank you. Any further
discussion on this motion?
All in favor, please say "yes." (Collective yes.)
MR. LUKER: Any opposed please say "no." (No audible response.)
MR. LUKER: Motion carries.
We'll limit the debate to ten minutes per issue and two minutes per speaker.

At this time I'd like to turn over the podium to our lead parliamentarian, Janet Williams.

MS. JANET WILLIAMS: Good morning, everyone. How are you all doing? Great to be here. Last day. We're going to have fun.

My name is Janet Williams. I am with the Food and Drug Administration, and I'm working with the CFP this year as one of the lead parliamentarians. And I would be remiss for not
recognizing our other parliamentarians who did a fantastic job. We have Kimberly Destromp, Michael Antee, and Belinda Clifton. I think they deserve a round of applause.
(Applause.)
MS. WILLIAMS: I just need to report that, Mr. Chair, we do have a quorum of the delegates present. We have a total of 43.5 possible votes that can be had. That means that a majority would be represented by 22 votes, and two-thirds would be represented by 29 votes.

Any questions on that? Okay. Great.
We had our meeting yesterday to talk about the voting. So each council chair will present the council's recommendation one by one. Each report will have two parts to their report, except for Council II, which would have three parts, which would include the Constitution and Bylaws and recommendations.

Part I of the report, as we talked about, will contain all of the affirmative votes, those recommendations that were passed in committee that were either accepted as submitted or accepted as amended. The Part II of those votes would be those votes that were recommendations from the

## Page 23

On the Part II report, those committee recommendations that require action, a vote of "yes," you can still extract issues from there, just like we did in Part I.

So the chair will ask for any issues to be extracted. We'll hold those to the side. Then we'll take a vote on those issues as a block as we did with Part I.

A vote of "yes" means that you agree with the council's recommendation of no action. A vote of "no" means that you disagree with the council's recommendation of no action and those issues that were extracted. A "no" vote means that those would go to the executive board for further deliberation. And there is processes and procedures in the executive bylaws that talk about what that further deliberation process includes.

Do you have any questions on that? So we will take each council one-by-one and we'll do that same process for each council.

Do we have any questions about anything? Remember when you come up to speak, you must identify yourself, who you are, and your affiliation. Be loud, be proud, be strong. Even if you're a little tired, perk it up a little bit
council that were for no action.
And we will vote on the affirmative issues as a block, and then if there are any issues -- I take that back.

We will ask for any extracted issues from the Part I reports. Anything that we need to talk about in a little more depth will be pulled out. And then the chair will conduct the remaining issues as a block and will handle the extracted issues one-by-one as we move forward.

I just need to remind everyone about the voting process. On affirmative issues, a vote of "yes" means that you agree with the council's recommendations. A vote of "no" means you do not agree with the council's recommendations. And then a vote of "no" means the issue dies.

So when you vote as a block, when you vote "yes," you're agreeing to all of the recommendations from the council, or all of the issues except those that were extracted. That's why it's important if you have an issue, that you disagree with the council's recommendation. We pull that out so we don't undo the work of the entire work of the council.

Is everybody okay with that?
and get there. We have a court reporter who is recording, and she needs to have that information for the record.

And I will turn this over to the council chair. At this point, I'd like to bring Council I chair, Mr. Chris Gordon, to the podium.

MR. CHRISTOPHER GORDON: Thank you, Mr. Chairman.

Good morning. I'd like to start off by saying it has absolutely been an honor and privilege to serve as chair for Council I at this meeting. I have absolutely enjoyed the experience and I could not have done it without the dedication and hard work of my vice chair, Ms. Brenda Bacon, who is sitting in for Mr. Rick Barney at the last minute.

I appreciate all of her hard work and especially the work of the 20 council members as well for their deliberation and discussion as part of Council I. I would be remiss if I didn't recognize the parliamentarian, our scribes, and honor our councilmen as well.

We were tasked with deliberating a total of 47 issues. Two of our issues, I-016 and I-027, were moved to Council III. And one issue, II-025,


| Page 29 | Page 30 |
| :---: | :---: |
| 1 number II-026, II-027, and II-029. At the | 1 minus issue II-011. All in favor -- I need a |
| 2 beginning of deliberations, we also sent issue | 2 motion, actually, for that. |
| 3 II-025 to Council I. The issues -- excuse me. | 3 MS.LeMASTER: Lori LeMaster, Tennessee |
| 4 We also deliberated late-breaking issues | 4 Department of Health. I move to accept Council |
| 5 II-029, relating to a change in CFP bylaws. | 5 II's Part I issues. |
| 6 Part I of my report indicates the | 6 MR. LUKER: That's minus bylaws. |
| 7 affirmative issues, both those approved as | 7 MS. LeMASTER: Minus issue II-011. |
| 8 submitted and approved as amended. We had 22 | 8 MR. LUKER: Is there a second? |
| 9 non-bylaw issues that were accepted as submitted | 9 MR. MANDERNACH: Mr. Chair, Steve |
| 10 or accepted as amended. This includes two | 10 Mandernach, Iowa Department of Inspections and |
| 11 committees that were recreated, which are the | 11 Appeals. |
| 12 Employee Training Committee and the Demonstration | 12 I second that motion. |
| 13 of Knowledge Committee. | 13 MR. LUKER: The motion is seconded. |
| 14 MR. LUKER: Thank you, Susan. | 14 So do you want to vote on accepting the |
| 15 At this point I'd like to ask anyone that | 15 Part II of -- excuse me, Part I of Council II's |
| 16 would like to extract an issue of Part I of | 16 report, minus issue II-011 and minus the bylaws. |
| 17 Council II's report step up the microphone. | 17 Any discussion? |
| 18 MR. MANDERNACH: Steve Mandernach, Iowa | All in favor say "aye." |
| 19 Department of Inspections and Appeals. | 19 (Collective aye.) |
| $21 \text { MR. LUKER: II-011. Is there anyone else }$ | 20 MR. LUKER: Any opposed say "no." |
| 22 that would like to step up and have any issues | 21 (No audible response.) |
| 23 extracted from Part I of Council II's report? | 22 MR. LUKER: Is anybody abstaining? |
| 24 So we're going to move forward with | 23 (No audible response.) |
| 25 vote on the balance of Council II's Part | 24 MR.LUKER: Okay. Motion carries. |
|  | 25 So now I'd like to entertain a motion |
| Page 31 | Page 32 |
| 1 to -- on the extracted issue, II-011. | 1 MR. WEIGNER: In 2011, the FDA initiated a |
| 2 MS. LeMASTER: Sorry to dominate. Lori | 2 recall safety initiative as part of the |
| 3 LeMaster, Tennessee Department of Health. | 3 preventative food safety strategy to reduce the |
| 4 I move to accept issue II-011 for | 4 foodborne illnesses. |
| 5 discussion. | 5 The FDA continues to partner with retail |
| 6 MR. LUKER: Is there a second? | 6 food industry, state, local and tribal authorities |
| 7 MR. SPARKS: Christopher Sparks, Texas | 7 and other government agencies through this |
| 8 Department of Health Services. | 8 initiative. As part of this initiative, there |
| 9 I second the motion. | 9 were four planned action steps. One specifically |
| 10 MR. LUKER: Any discussion on issue | 10 was create and enhance local regulatory |
| 11 II-011? | 11 environments for retail food operations, and under |
| 12 MR. MERS: Mr. Chair, my name is Todd | 12 this were several key steps. |
| 13 Mers with the Ohio Department of Agriculture. | 13 FDA promoted a wide range of |
| 14 I would like to recognize Tim Weigner, | 14 implementation of five state, local, and tribal |
| 15 Glenda Lewis, both of the FDA, and Rance Baker, of | 15 regulatory programs of the FDA voluntary national |
| 16 the National Environmental Health Association. | 16 retail program standards. |
| 17 MR. LUKER: State your name and your | 17 FDA also seeks to increase multiyear |
| 18 affiliation. | 18 funding for states 4 and 5 as part of the |
| 19 MR. TIMOTHY WEIGNER: Timothy Weigner, | 19 integrated food safety programs. And lastly to |
| 20 United States Food and Drug Administration, Office | 20 develop programs which ensure universal |
| 21 of Regulatory Affairs, Office of Partnerships. | 21 participation by all regulatory partners and |
| 22 And I will have some other folks coming up. | 22 consistent high quality training. |
| 23 MS. GLENDA LEWIS: I'm Glenda Lewis with | 23 MS. LEWIS: FDA believes that a |
| 24 the FDA Center for Food Safety and Applied | 24 transparent and formal process includes all |
| 25 Nutrition. | 25 stakeholders and is effective in improving the |


| Page 33 | Page 34 |
| :---: | :---: |
| 1 safety of food that is held, prepared, and served | 1 agreement currently with nature. |
| 2 at retail | 2 Lastly, technical assistance are provided |
| 3 FDA supports the CFP process for | 3 directly to enrolled jurisdictions by our retail |
| 4 engagement because it affords the main quorum for | 4 food specialist. |
| 5 the agency and department with all stakeholders to | 5 MR. RANCE BAKER: I'm Rance Baker with |
| 6 achieve food safety at retail. CFP has provided | 6 the National Environmental Health Association. We |
| 7 this forum since 1998 for the retail program | 7 would like to take this opportunity to |
| 8 standards. FDA -- | 8 congratulate the Conference on Food Protection on |
| MR. WEIGNER: FDA and ORA and CFSAN A | 9 a successful conference. What's done here keeps |
| 10 collaboratively together. | 10 people from illness or death caused by the food |
| 11 MS. LEWIS: I understand. | 11 they expect, and have a right to expect, is safe. |
| 12 -- fully supports the retail program | 12 Thank you. |
| 13 standards. Our commitment to them is evident in | 13 NEHA would also like to express thanks |
| 14 several ways. Participation on CFP program | 14 for the excellent work that has been done over the |
| 15 standards committee and other related committees | 15 years through the committees and conferences on |
| 16 engaged in program standards related work -- | 16 both food safety and the retail program standards. |
| 17 MR. LUKER: Our time is up. | 17 The uniqueness of the environment with local, |
| 18 MS. LEWIS: -- participation during the | 18 state, federal and industry consumers and academia |
| 19 CFP process through multi-cooperative agreements 20 with enrolled jurisdictions administered by | 19 working collaboratively on both the standards and |
| 21 partnerships. Funding opportunities for enrolle | 20 the important food safety issues assures we're |
| 22 state, local, tribal and territorial jurisdictions | 21 creating documents and guidance that are drafted, |
| 23 are offered for retail association agreements. | 22 influenced, challenged, and redrafted until we |
| 24 And supporting local jurisdictions through the | 23 have superior work that can only be created in |
| 25 mentor/mentee program under a cooperative | 24 this type of environment. <br> 25 NEHA is fully supportive of the work that |
| Page 35 | Page 36 |
| has been done, and we look forward to the CFP | 1 it work for my program. I can't do that with the |
| 2 continuing this work in food retail program | 2 program standards, which is why I extracted this |
| 3 standards. Thank you. | 3 issue. |
| 4 MR. MANDERNACH: Mr. Chair, Steve | 4 My particular concern resides in Part III |
| 5 Mandernach, Iowa Department of Inspections and | 5 of the Items of Quality Elements list. In |
| Appeals. | 6 particular, the second sentence reads "Inform the |
| I extracted this issue -- first I want to | 7 supervisor when the establishment is not in a |
| 8 thank the committee, the program standards | 8 proper risk category or when required frequency is |
| 9 committee for the hard work and all those that | 9 not met." |
| 10 have been working hard on this issue for several | 10 I don't know what that requires. |
| 11 years. It's taken about four years to get to this | 11 Immediately upon adoption of these standards, I'd |
| 12 issue coming forward. | 12 be sending a letter to the clearinghouse asking |
| 13 But I see some concerns with the way it | 13 for additional information. I don't know about a |
| 14 is currently worded. As we often say, you see one | 14 lot of you, but that's not something I really |
| 15 regulatory program in the food world, you've seen | 15 need. I have an electronic inspection system. I |
| 16 one regulatory program. So the standards have to | 16 have that information available. I can search for |
| 17 be written in a broad, not particularly scripted | 17 it. |
| 18 manner. | 18 But the way this is written, in my |
| 19 Our challenge with program standards is | 19 previous audit experience, I would expect that I |
| 20 we have one set of opportunities to work on | 20 would have to show notes or something that come |
| 21 improving those standards, and this is one of the | 21 affirmative before that. Maybe that's not what |
| 22 last pieces of that puzzle. Otherwise they're | 22 the clearinghouse will say, but if I have a |
| 23 adopted. | 23 question immediately, that means there might be |
| 24 Food Code is a little different. I can | 24 questions on this section of the standard. |
| 25 make global alterations to the Food Code to make | 25 Further, there was not, from what I can |

1

Page 39
find in the 2012 forum, doesn't appear that it came out of that work. The broader item was, but not a little more specific.

The last thing I would like to notice is currently -- I would also have a question as to whether double indemnity would apply against this standard and Standard 8 if you don't have adequate resources.

With those two issues forward, I think there is no harm in having the program standards committee continue working with their general charge in the bylaws. They could continue working.

The current shares indicated that would be their intention. I think that would be a fair process rather than putting this in the standards and having six years before we really get back to it.

MR. MORIS: Steve Moris, Kansas Department of Agriculture. Because I also wanted to actually speak of Part III. We spend -- either state or local programs, they spend countless hours training each and every inspector. We actually trust them to just, like, to actually perform inspections. And they have to give
happened. So we asserted the language dealing with the notification to the supervisor.

Obviously there are many ways to verify that, whether it's email, maybe you have an electronic system that does it automatically. There are many ways to do that.

The second piece that I'd like to point out in thinking about the process, there have been five formal points in the last six years where no one has availed themselves of the opportunity to provide a feedback. The pilot project in 2011, the feedback and recommendations were vetted by the worker. Those recommendations were then vetted by the council in 2012. Those recommendations are then taken to the FDA where we look at them. They were, again, vetted by the Department of Standards Committee between 2014 and 2016. And then they were vetted again at this council where they received, I think, fair amount of support.

So thank you for your comment. I think there has been a substantial opportunity to provide feedback on this prior to today.

MR. PATRICK GUZZLE: Patrick Guzzle,
Idaho Division of Public Health.
education each and every day. If we cannot trust them to actually determine the actual risk and the inspection frequency, it is not -- I do not feel they would have to actually give a notice to a supervisor anytime one of those changes happen.

We spend, like I said, countless -- these are well trained, educated people. They are able to actually make all the choices on their own.
Thank you very much.
MR. MERS: Todd Mers, Ohio Department of Agriculture. I'd like to recognize Steven Hughes of the FDA.

MR. STEVEN HUGHES: Steven Hughes, Food and Drug Administration Food Safety and Applied Nutrition. Thank you for the opportunity to talk.

Two points to make. First, thank you,
Steven, for the point about the performance
element. Currently Standard 4, that performance element, requires the food safety inspection office to verify the risk category and establishment.

One of our concerns as we reexamined the certification of food safety professionals, work that was asked of us to do, was that there was no objective measure to verify that that had

Page 40

I'd like to remind all of my fellow delegates about three things regarding the program standards that we're discussing in this room right now.

Number 1, unlike the manufacturer standards, the voluntary standards are exactly that. They're voluntary. They serve as a guideline.

Number 2, as Steven Hughes just
indicated, this process has been vetted several times through the committee as well as through the council process.

Number 3, I believe I'm confident in speaking for the members of the clearinghouse -- I am a member of the clearinghouse. If there is an issue that needs to be clarified through the clearinghouse, we would welcome that submission to discuss it for further deliberation. Thank you.

MR. CHRISTOPHER SPARKS: Christopher Sparks, Texas Department of State Health Services.

We feel that this particular standard, as written, adds value to the program and support it going forward. Being descriptive about one portion of what's written, I don't believe, should hold back what has been developed here.


| Page 45 | Page 46 |
| :---: | :---: |
| First, my vice-chair, Davene | 1 creation of a mail order food safety committee. |
| 2 Sarrocco-Smith. She's done a fantastic job of | 2 This is the end of my first part. |
| 3 helping out and has actually provided a little bit | 3 MR. LUKER: Thank you very much. |
| 4 of humor during the process. So I thank you for | At this time I would like to know if |
| 5 that. | 5 anyone would like to extract any issues on Part I |
| To my council members, you did a great | 6 of Council III's report. |
| 7 job preparing for the involvement in a very | 7 MR. TIM ANDERSON: Tim Anderson, |
| 8 passionate discussion over the last three days. I | 8 Wisconsin Department of Agriculture. I'd like to |
| 9 appreciate all their efforts, and also appreciate | 9 extract Council III issue 038. |
| 10 the dedicated work of the Council III scribe, | 10 MR. LUKER: We have extracted Council |
| 11 parliamentarian, and our runners. They did a | 11 III, Part I, issue 038. |
| 12 great job. | 12 Any other extractions for Council III, |
| 13 At the start of Council III, we had 41 | 13 PartI? |
| 14 issues. During the deliberations, our council | 14 I will entertain a motion to accept Part I of Council |
| 15 received two issues from Council I, Issue I-016 | III's report minus the extracted issue 038 -- |
| 16 and Issue I-027, making a total of 43 issues. | 15 MS. SANDRA CRAIG: Sandra Craig, South |
| 17 For the first part of my -- of this | 16 Carolina Department of Health and Environmental |
| 18 report, Council III has recommended the acceptance | 17 Control. |
| 19 of 24 issues. 12 as submitted, 12 as amended, as | 18 I'd like to make a motion that we accept |
| 20 received in a packet with the acceptance of | 19 Part I without the extraction. |
| 21 issues. Our council has recommended the formation | 20 MR. RICK AKIN: Rick Akin, Florida |
| 22 of three committees, which are III-026, chemical | 21 Department of Business Professional Regulation. |
| 23 treatment of water used to wash or crisp raw | 22 I second. |
| 24 fruits and vegetables; III-034, reducing the need | 23 MR. LUKER: We have a motion and second |
| 25 for HASLIP plans under III-502.12; and III-037, |  |
| Page 47 | Page 48 |
| to accept Part I of Council III's report minus | 1 microphone. |
| 2 issue 038. | 2 MR. JAMES KAPLANEK: James Kaplanek, |
| Any discussion? | 3 Wisconsin Department of Health Services. |
| All in favor, say "aye." | I wanted to yield my time to Peter Hayes |
| 5 (Collective aye.) | 5 from the Wisconsin Department of Agriculture and |
| MR. LUKER: Any opposed, say "no." | to Rodney Blanchard from the state of Michigan. |
| (No audible response.) | MR. PETER HAYES: Mr. Chairman, I am |
| 8 MR. LUKER: Any abstaining? | 8 standing before the delegates this morning to |
| (No audible response.) | 9 express my disagreement with the council's |
| 10 MR. LUKER: Motion carries. | 10 recommendation for issue III-038. |
| 11 Now, is there a motion to accept the | 11 I do not agree with the recommendation as |
| 12 extracted issue from Part I of Council III's | 12 this does not give the regulatory agencies the |
| 13 report, 038. | 13 ability to verify the strength of the premix |
| 14 MS. LeMASTER: Lori LeMaster, Tennessee | 14 bottle that may have been diluted. Not all of the |
| 15 Department of Health. | 15 bottles at this time come with an unopenable |
| 16 I move to accept issue III-038 for | 16 enclosure, so it is possible for the main bottle |
| 17 discussion. | 17 of this premix sanitizing solution to be opened |
| 18 MR. LUKER: Is there a second? | 18 and have initial liquids added to it. These |
| 19 MS. KRISTA CLICK: Krista Click, Indiana | 19 bottles are also used to fill spray bottles, which |
| 20 State Department of Health. | 20 will be diluted as well. |
| 21 I'd like to second that motion. | 21 And part of your work is to verify that |
| 22 Mr. LUKER: Okay. We have a motion and | 22 sanitizing solutions are of a strength that's -- |
| 23 second to accept Issue 038 of Council III's Part I | 23 that will sanitize any surface that it is applied |
| 24 report. |  |
| 25 Any discussions, please come to the | 25 MR. LUKER: Sir, could you identify |


| Page 49 | Page 50 |
| :---: | :---: |
| 1 yourself for the record. | 1 in this case not even available for a new product, |
| MR. HAYES: I'm sorry. Peter Hayes, | 2 how are we, as regulators, going to know that the |
| 3 Wisconsin Department of Agriculture. Thank you. | 3 product the food establishment is using is the |
| MR. RODNEY BLANCHARD: Rodney Blanchard, | 4 original premixed product and has not been |
| 5 Michigan Department of Agriculture, proudly | 5 altered, diluted, or replaced either intentionally |
| 6 serving the people of Michigan. | 6 or unintentionally? How will the person in |
| I received the following email two weeks | 7 charge, who will be a certified food manager going |
| 8 ago from one of our local health departments. A | 8 forward, be able to meet the requirements of the |
| 9 company has created a new food service surface | 9 person in charge that are in subparts 2102 and |
| 10 sanitizer that is labeled effective against | 10 2103? And, finally, how will the industry, mainly |
| 11 norovirus. It says it is formulated for food | 11 the small business owners, be able to confirm they |
| 12 contact surfaces. The active ingredient is | 12 are receiving the product they are paying for? |
| 13 Ethenol, 29.4 percent. It is EPA registered. The | 13 Thank you. |
| 14 product is not yet on the market. They are | 14 MR. LUKER: Thank you. |
| 15 testing it in food establishments prior to | 15 Any further discussion? |
| 16 distribution in the fall. | 16 We have a motion on the table and a |
| 17 The product is premixed, however, they | 17 second to accept issue 038 from Part I of Council |
| 18 will have a larger container to refill the spray | 18 III's report. |
| 19 bottles. | 19 All in favor of -- |
| 20 It is a clear product, looks like water, | 20 MS. LeMASTER: Point of order -- Lori |
| 21 and the manufacturer has confirmed that no test <br> 22 strips are currently available to check the | 21 LeMaster, Tennessee Department of Health. |
| sups and | 22 A vote of "yes" is in favor of the |
| 24 My question to you delegates is if test | 23 council's recommendation, correct? |
| 25 strips are not required for premix sanitizers, or | 24 MS. WILLIAMS: Correct. |
|  | 25 MR. LUKER: Thank you. |
| Page 51 | Page 52 |
| 1 All those in favor of the acceptance of | 1 Division of Public Health. |
| 2 issue 038 into Council III's Part I report please | 2 Second. |
| 3 say "yes." | MR. LUKER: Any discussion on Part II of |
| (Collective yes.) | 4 Council III's report? |
| MR. LUKER: All those opposed say "no." | 5 Seeing none, all in favor of accepting |
| (Collective no.) | 6 Part II of Council III's report, please say "aye." |
| MR. LUKER: Any abstaining? | (Collective aye.) |
| (No audible response.) | MR. LUKER: Any opposed, say "no." |
| 9 MR. LUKER: Motion does not carry. | (No audible response.) |
| 10 Part II of Council III's report, please. | 10 MR. LUKER: Anyone abstaining? |
| 11 MR. ROSSOW: For the second part of our | 11 (No audible response.) |
| 12 report for Council III, council has recommended | 12 MR. LUKER: Motion carries. |
| 13 taking no action on 19 issues in the report. | 13 At this point in time, I'd like to |
| 14 That concludes my report. | 14 recognize Mr. Terry Levee, who will be reporting |
| 15 MR. LUKER: At this point in time is | 15 on behalf of Michael Roberson, Chair of the |
| 16 there anybody who is looking to extract an issue | 16 Resolutions Committee for this year's biennial |
| 17 from Part II of Council III's report? Please step | 17 conference. |
| 18 up to the microphone. | 18 MR. TERRY LEVEE: First off, I would like |
| 19 Seeing none, I'll extend a motion to | 19 to thank everybody for being here this morning and |
| 20 accept Part II of Council III's report. | 20 staying through the end of the conference. It's |
| 21 MR. MATHIS: Ric Mathis, Florida | 21 always nice to know that you're the last person |
| 22 Department of Health. Motion to accept Part II of | 22 speaking and it's only you that stands in the way |
| 23 Council III's report. | 23 of everybody going to the airport. |
| 24 MR. LUKER: Is there a second? | 24 But unfortunately, Mr. Roberson has left |
| 25 MR. GUZZLE: Patrick Guzzle, Idaho | 25 me with six pages of things to read, so it may not |

be quite as quick as you would like it. But as I said, I certainly would like to thank you for staying to the end.

As I read through the resolutions -- and I'll try to read them to stay on script -- if you are receiving a resolution, Aggie Hale, which is over to my right at the end, will be handing out those resolutions.

First off, I would like to recognize the resolution committee which consisted of Michael
Roberson, chair; Liza Frias; Susan Vaughn
Grooters; Lori LeMaster; and Gina
Nicholson-Kramer.
First off, we would like to thank you for your participation. This is really not as easy of a task as it may seem. What you need to do is think about all the things that go into making a CFP possible and figuring out how to thank them for all the work they've done. It really is not an easy task.

The first proposed resolution that the resolution committee would like to make would be to the local arrangements committee. The local arrangements committee consisted of Jodi Callister with WinCo Foods, Patrick Guzzle with the Idaho

## Page 55

like to recognize her for her support, the reactions that she's done so quickly, and everything that goes with it.

With that I'd like to give Judy Burns, the event manager, a round of applause. (Applause.)
MR. LEVEE: Is the staff from The Grove here? Okay.

Next I would like to recognize Karen Pena from Conference Direct. Conference Direct is the agency that we work with to have everything planned, have your registration planned, to help us pick the site, the location, the hotels, and so forth. Karen has done in this for the last three biennials. She's done a great job. She has also managed the overall cost to keep things going, keep things running, and certainly helping the executive board and executive staff put on the CFP.

We would certainly like to recognize Karen Pena, conference director.

## (Applause.)

MR. LEVEE: Although numerous times we have recognized the 52 sponsors for the CFP biennial, we would like to recognize them one more

Department of Health and Welfare, Troy Darmody with Albertsons, Steve Lacy with Fred Meyer, Pam Eaten with the Idaho Retailers Association, and Lisa Edens with the Boise Convention Center.

If you're here, could you please stand and be recognized. And Jodi, would you please go and get the acceptance for the resolution. (Applause.)
MR. LUKER: They're still working apparently. They never quit working. That's good.

MR. LEVEE: Thank you. The local arrangements committee, I think we can all agree, they have done a wonderful job. And this has to be one of the prettiest places that I can say I have personally ever been to. We certainly want to make sure on our way out that we thank them.

And to the group from Richmond where we will be in two years, you have a hard, hard bar to beat. Challenge is on.

Next I would like to recognize Judy Burns, the event manager for the Boise Centre. She's been fantastic to work with. She's done an excellent job of planning and implementing everything that we've asked. We would certainly
time. They were given recognition at the industry
conference yesterday, however, if you're here, we
would like you to please stand up again because we
had another banner year with donations. Donations
are what make CFP go round, so I'd certainly like
to recognize them one last time.
Those titanium sponsors that we had, Ahold USA,
Albertsons, Chemstar, Darden Restaurants, Ecolab,
Food Marketing Institute and SafeMark, Fred Meyer,

15
16
17
18
19
20
21
22
23

9 National Registry of Food Safety Professionals,
10 the National Restaurant Association, NSF
11 International, Publix Supermarkets, Sealed
12 Air/Diversey Care, Walmart, WinCo Foods, and Yum
13 Brands. Those are our titanium sponsors. Thank
14 you for everything that you've done.
the National Restaurant Association, NSF
International, Publix Supermarkets, Sealed
Air/Diversey Care, Walmart, WinCo Foods, and Y
Brands. Those are our titanium sponsors. Thank
you for everything that you've done.
(Applause.)
MR. LEVEE: Next level will be our gold
sponsors. Again as I read, please stand and be
recognized.

Aramark, the Association of Food and Drug Officials, Boar's Head, CKE Restaurants, the
Compass Group, Delhaize America, Giant Eagle,
Harris Teeter, HEB, IAFP, Jetro/Restaurant Depot
Restaurant, Meijer, NAMA, Procter \& Gamble, Rollins/Orkin, Sodexo, and Wegmans Food Market. Again,

| Page 57 | Page 58 |
| :---: | :---: |
| 1 thank you for your gold sponsorship. We really | 1 everything that they've done to continue the |
| 2 appreciate it. | 2 success of CFP. |
| 3 (Applause.) | 3 Our next resolution is dedicated to |
| 4 MR. LEVEE: Next we would like to | 4 memorializing those individuals that devoted their |
| 5 recognize our silver sponsors. Better Seafood | 5 entire career to food safety and public health. |
| 6 Board, Bloomin' Brands, the Florida Restaurant and | 6 First we would like to recognize Stephanie Mohn, |
| 7 Lodging Association, Kroger, Paster Training, | 7 who lost her life to breast cancer in 2015. Early |
| 8 Remco Products Incorporated, Savour Food Safety | 8 in her career she worked for the Marion County |
| 9 International, Sensitech, SmartWash Solutions, | 9 Health Department in Indianapolis. Later she went |
| 10 Steritech, Underwriters Laboratory, Wakefern Food | 10 to work for Marsh Supermarkets where she provided |
| 11 Corporation, and Wawa. Thank you for your silver | 11 food safety training for the managers and their |
| 12 sponsorship. | 12 associates. She also was a member of the local |
| 13 (Applause.) | 13 arrangements committee for the 2012 biennial |
| 14 MR. LEVEE: And last but certainly by no | 14 meeting in Indianapolis. |
| 15 means least, our bronze sponsors. Above Training | 15 So we would like to recognize her and |
| 16 Incorporated, Chobani, International Packaged Ice | 16 take a moment of silence for her. Thank you. |
| 17 Association, ParTech Incorporated, ReposiTrak/Park | 17 (Moment of silence observed.) |
| 18 City Group, Southeastern Grocers, and the | 18 MR. LEVEE: Dave, do you have the |
| 19 Cheesecake Factory. Thank you. | 19 complete resolution for the next one? Do you want |
| 20 (Applause.) | 20 me to go on? Okay. |
| 21 MR. LEVEE: I also would like | 21 Our next resolution is for an individual |
| 22 recognize at this time all the hard work and effort | 22 that we all know and we all love and we certainly |
| 23 that the sponsorship committee did put | 23 all respect. Kevin Smith has been active in the |
| 24 forth. It's generally a two-year cycle to be asking | 24 Conference for Food Protection for many years. |
| 25 to raise money, so certainly we appreciate | 25 He's provided great direction and great guidance |
| Page 59 | Page 60 |
| 1 as FDA's representative to the executive board for | 1 Lorna Girard and Cassandra Mitchell for their |
| 2 the last eight years. Kevin has kept the board on | 2 dedication and service. And we'd like to have |
| 3 task. He's efficiently and effectively managed our | 3 them stand and be recognized. |
| 4 work, and he's also worked with the other | 4 (Applause.) |
| 5 counterparts from the FDA and the other agencies | 5 MR. LEVEE: Next I would like to offer a |
| 6 to keep us on task and make sure we were doing the | 6 resolution to recognize our two issue chairs, |
| 7 right thing for CFP and the food code. He has | 7 Vicki Everly and Cassandra Mitchell. For those of |
| 8 strategic -- he has very strategic thinking and vision, | 8 you who don't know them or don't know about the |
| 9 and he certainly has been an asset to the strategic | 9 issues chair, it is one of the most |
| 10 planning committee and everything that we've | 10 underappreciated roles in the conference. They |
| 11 asked him to do. | 11 have a very short window to get all the issues put |
| 12 Kevin, I hope you're in the room. If you | 12 together, reviewed, assigned to council, and then |
| 13 are, please stand and be recognized. | 13 help the councils decide how to continue to |
| 14 (Applause.) | 14 deliberate. They play a very significant role in |
| 15 MR. LUKER: Finally, the next two | 15 how that is done. And in more ways than one, each |
| 16 individuals that I would like to recognize are | 16 year it tends to get more complicated. |
| 17 completing their second successive six-year term on | 17 So we would certainly like to thank them |
| 18 the executive board. For many of you who don't | 18 both -- and please recognize them by standing -- |
| 19 think 12 years is a long time, being on the executive | 19 for all their hard work for these past two years. |
| 20 board for 12 years is a long, grueling process. | 20 (Applause.) |
| 21 These two individuals have done an outstanding | 21 MR. LEVEE: Now, the next resolution I am |
| 22 job of supporting the issues, and | 22 going to read in full, so please bear with me. I |
| 23 giving great and timely discussion when we need | 23 do apologize if I mispronounce any names. |
| 24 it. | 24 However, let me get my notes here. |
| 25 First off, I would like to recognize | 25 This resolution is for those public |

health officials who were injured or lost their
lives during the incident on December 2nd, 2015. So I'd like to, if you don't mind, read the resolution in its entirety.

Resolution of special recognition.
Whereas food safety professionals are part of greater community of public health, we share a common responsibility for protecting the well-being and safety of those who served. And 10 whereas when disaster strikes, those in our 11 profession are affected by pain, suffering, and
12 loss, we're obligated to pay homage to our 13 colleagues who are no longer with us. Whereas the 14 Conference of Food Protection wishes to recognize 15 the food safety professionals who lost their lives
16 in 2015 following a senseless act of terrorism in
17 San Bernardino, California, including the
18 following: Michael Raymond Wetzel, a 37-year-old
19 father of six who supervised a team of health
20 inspectors with the San Bernardino County Division
21 of Environmental Health Services.
Nicolas Thalasinos, a 52-year-old
long-time inspector with the County of San Bernardino Division of Health Services.

Damian Meins, a 58-year-old father of two

Food Protection offers a moment of silence and our

## Page 63

deepest sympathies these for their families, friends, and coworkers, this day, April 20th, 2016, as a convergens resolution of appreciation. And be it further resolved that a copy of this resolution will be sent to the Health Officer and Director of the San Bernardino County Department of Public Health and published in the proceedings at the 2016 Conference for Food Protection.

Please join me in a moment of silence.
(Moment of silence observed.)
MR. LEVEE: Thank you. Dave, is our staff or Trudy here? Next I would like to propose a resolution to thank Dr. Jay Neal, who served as the program chair for the 2016 biennial meeting. Dr. Neal and the other members of the program committee provided an excellent cadre of speakers. Those of us who attended will remember it was a very, very well-planned and though-out workshop.

Dr. Neal if you're here, please stand and be recognized.
(Applause.)
MR. LEVEE: We're getting close, guys.
Next we would like to recognize the staff

1
2
3
4
5
who recently came out of retirement in September of 2015 to work for the County of San Bernardino, Division of Environmental Services.

Sierra Clayborn, a 27-year-old inspector with the County of San Bernardino, Division of Environmental Services.

Harry Bowman, a 46-year-old father of two daughters who was a statistical analyst for the County of San Bernardino, Division of Environmental Services.

Robert Adams, a 40-year-old husband and father to his 20-month-old baby, who was a specialist with the County of San Bernardino, Division of Health Services.

Tin Nguyen, a 31-year-old food safety inspector with the County of San Bernardino, Division of Health Services.

Juan Espinoza, a 50-year-old husband, father, and inspector with the County of San Bernardino, Division of Environmental Services.

Whereas these individuals were committed to ensuring public health in our community through their food safety activities, but those whose lives were unexpectedly lost, but not forgotten; therefore be it resolved that the Conference of

Page 64
the Grove Hotel. They've been very helpful with the planning and coordinating of the activities held at the hotel.

We would like to thank Kathy Scofield, Bridget Delgadi, Holly Williams, Holly Flores, Michael Eichenberger, Steve Parker, and Jeff Chris. I think they're walking in now.

## (Applause.)

MR. LUKER: We would like to thank you for all your hard work, dedication, and everything you've done to make this one of the best conferences that we've ever had.

You have a beautiful city, you have a beautiful facility. And what I'd like to do is read your names one more time so that each of you can at least step forward a little bit.

I'm going to go with Chef Chris is the one in the chef shirt.
(Applause.)
MR. LEVEE: Kathy. (Applause.)
MR. LEVEE: Bridget.
(Applause.)
MR. LEVEE: Holly.
(Applause.)

MR. LEVEE: Second Holly. (Applause.)
MR. LEVEE: Michael. (Applause.)
MR. LEVEE: And Steve. (Applause.)
MR. LUKER: And the gentleman that I must have missed whose name wasn't on my resolution.

Again, thank you so much. We have had a wonderful time here in Boise, and you have done an outstanding job.
(Applause.)
MR. LEVEE: Now I'd like to defer the podium to John.

MR. LUKER: Thank you, Terry.
Continuing on with our resolutions, our next resolution is to recognize our conference vice chair, Terry Levee with Giant Eagle Supermarkets.

In addition to assisting the chair with managing board meetings, a key role is to work with the leadership of our councils, council committees, and standing committees. Terry has done an outstanding job in all of these areas, also helped lead the search for a new executive

Page 67
wonderful person. He's a wonderful man. He's a great strategist, a great thinker, and above all, a great leader.

For those of you who don't know what it takes to be the conference chair, it's a lot of long hours and a lot of work before you go to work to do your job and a lot of work after you come home from your job. There were many nights, three to four nights a week, that John and I and Dr. McSwane and the rest of the board would be on emails at 10, 11, 12:00 at night, 4, 5, 6:00 in the morning. It is a thankless job, and John has provided us leadership and a lot of wisdom.

And I would like to recognize him in front of each and every one of us and thank him for the wonderful job he's done.
(Applause.)
MR. LEVEE: With that I'm done with my part, I believe, so I'm going to turn it back over to John.

MR. LUKER: Thank you very much, everyone.

It has been a fantastic experience, and I don't know what I would have done without the help of Terry and the rest of the executive team, and

25
treasurer, performed admirably in all of these duties.

Terry, thank you for your leadership and support in the conference. Please stand so we can thank you and recognize you and thank you for your support.

## (Applause.)

MR. LUKER: Now I'll turn the podium over to Terry one more time.

MR. LEVEE: You see where this is going, right?

First off, I would like to thank you for allowing me to be your conference vice chair for the last two years. It truly has been a wonderful experience. I feel blessed to have served each and every one of you. I hope I did it admirably. I hope I did it with class. I hope I did it with passion. And again, I would sort of like to thank you for that opportunity that you gave me.

I would also like to thank the people who gave me six wonderful years of doing this. It does tend to become long and tedious, but thank you for that.

Over the last two years, one thing I can safely say that I've learned is John Luker is a

## Page 68

the executive board for that matter.
At this point I would like to entertain a
motion to accept the resolutions as presented by Terry.

MS. LeMASTER: Lori LeMaster, Tennessee Department of Health.

I move to accept the resolutions.
MR. MATHIS: Ric Mathis, Florida
Department of Health.
I second the motion.
MR. LUKER: Is there any discussion on that?

Seeing none, all in favor, say "aye."
(Collective aye.)
MR. LUKER: Any opposed say, "no."
(No audible response.)
MR. LUKER: Anybody abstaining?
(No audible response.)
MR. LUKER: Okay. Thank you. The motion passes.

Now, it's customary for the assembly to offer a motion to allow the executive board to make editorial changes to the issues that were submitted or to the transcript or any other issues
that might need to be changed editorially, but not

| Page 69 | Page 70 |
| :---: | :---: |
| 1 substantively. | 1 delightful and enlightening. It's been rewarding |
| 2 At this time, we'd entertain a motion to | 2 from a professional standpoint, and it's |
| 3 that effect. | 3 unbelievable how much you learn about what goes on |
| 4 MR. GUZZLE: Patrick Guzzle, Idaho | 4 behind the scenes, as we've talked about. |
| 5 Division of Public Health. | 5 I'd like to introduce Patrick Guzzle as |
| 6 I make the motion to allow the board to | 6 the new conference chair and Ken Rosen as the new |
| 7 make nonsubstantive, editorial changes to the | 7 conference vice chair. |
| 8 minutes of the proceedings. | 8 Patrick, please stand up. |
| 9 MR. LUKER: And a second. | 9 (Applause.) |
| 10 MS. CLICK: Krista Click, Indiana State | 10 |
| 11 Department of Health. | 11 MR. LUKER: Real quickly I wanted to |
| 12 I'd like to second. | 12 remind you that there will be committee sign-up |
| 13 MR. LUKER: Motion and a second. | 13 emails to go out. Pay attention to your emails |
| 14 All those in favor of allowing the board | 14 and your notifications from the conference. |
| 15 to make editorial changes, please say "aye." | 15 That's how these things will occur. And we |
| 16 (Collective aye.) | 16 encourage everyone to apply for the committees. |
| 17 MR. LUKER: Any opposed, please say "no." | 17 If you're applying for chair of the committee, |
| 18 (No audible response.) | 18 please let that be known as well. At. |
| 19 MR. LUKER: Anyone abstaining? | 19 At this point, unless we have any other |
| 20 (No audible response.) | 20 business to discuss, I will entertain a motion to |
| 21 MR.LUKER: Motion passes. | 21 adjourn the 2016 Conference for Food Protection. |
| 22 At this point in time, it's my pleasure | 22 MS. CRAIG: Sandra Craig, South Carolina |
| 23 to introduce to you your new next conference chair | 23 Department of Health and Environmental Control. |
| 24 and vice chair. | 24 I make a motion that we adjourn the |
| 25 I will say that the experience has been | 25 Conference for Food Protection. |
| Page 71 | Page 72 |
| 1 MR. MERS: Todd Mers, Ohio Department of | 1 REPORTER'SCERTIFICATE |
| 2 Agriculture. | 2 |
| 3 I second that. | 3 STATE OF IDAHO ) |
| 4 MR. LUKER: Thank you. | 4 ) |
| 5 Any discussion on that? | 5 COUNTY OF ADA ) |
| 6 (No audible response.) | 6 |
| 7 MR. LUKER: Seeing none, all those in | 8 I Amy E Simmons, Certified Shorthand Reporter and |
| 8 favor say "yes." | 9 Notary Public in and for the State of Idaho, do hereby |
| 9 (Collective yes.) | 10 certify: |
| 10 MR. LUKER: Any opposed, say "no." | 11 That said proceedings were taken down by me in |
| 11 (One no voiced.) | 12 shorthand at the time and place therein named and thereafter |
| 12 MR. LUKER: You may stay. | 13 reduced to typewriting under my direction; and that the |
| 13 Motion passes. | 14 foregoing transcript was edited to recognize changes that |
| 14 Safe travels home, everyone. | 15 were not necessarily part of the original transcript or |
| 15 (Whereupon the proceeding concluded at 9:59 a.m.) | 16 proceedings; and that it contains a full, true record of |
| 16 **** | 17 said proceedings, with changes noted. |
| 17 | 18 I further certify that I have no interest in the |
| 18 | 19 event of the action. |
| 19 | 20 WITNESS my hand and seal this 17th day of May, 2016. |
| 19 | 21 |
| 20 | 22 |
| 21 | 23 |
| 22 | AMY E. SIMMONS |
| 23 | 24 CSR, RPR, CRR, and Notary |
| 24 | Public in and for the |
| 25 | 25 State of Idaho. |

Assembly of State Delegates Meeting 4/20/2016


| $\frac{1}{\text { A }}$ |
| :--- |
| a.m 2:8 71:15 |
| ability 48:13 |
| able 17:11,24 $38: 7$ |
| 50:8,11 |
| above-entitled 2:8 |
| absolute 17:12 |
| absolutely 24:10,12 |
| 25:16 |

abstain 16:25
abstaining 26:24
28:5 30:22 42:1
43:11 44:14 47:8
51:7 52:10 68:17
69:19
academia 34:18
accept 26:6,9 27:13
27:16 30:4 31:4
41:9 42:18,22
43:23 46:15,20
47:1,11,16,23
50:17 51:20,22
68:3,7
acceptance $44: 2$
45:18,20 51:1
54:7
accepted 21:23,23
25:22,22 29:9,10 43:18
accepting 26:18 27:24 30:14 41:15 41:20 43:6 44:9 52:5
accommodations 5:17
achieve 33:6
act 44:22 61:16
action $22: 1 \quad 23: 2,10$
23:12 25:13 27:5
32:9 42:14 51:13
72:19
actions 16:21
active 4:12 49:12 58:23
actively 4:15
activities 62:23
64:2
actual 13:6 15:24
18:25 38:2

Ada 2:6 72:5
Adams 62:11 added 48:18
addition 14:20 65:20
additional 36:13
adds 40:22
adequate $37: 7$
adjourn 70:21,24
administered 33:20
Administration
17:23 20:23 31:20 38:14
admirably 66:1,16
adopted 16:19
35:23
adoption 36:11
Affairs 31:21
affiliation 19:6,12 23:24 31:18
affirmative 21:21
22:2,12 25:23 29:7 36:21
affirmed 14:21
affords 33:4
afternoon 13:13
agencies 32:7 48:12 59:5
agency 6:13 33:5 55:11
Aggie 5:1 53:6
ago 49:8
agree 22:13,15 23:9
48:11 54:13
agreeing 22:18
agreement 34:1
agreements 33:19
33:23
Agricultural 7:13 9:13
Agriculture 7:23
8:20 11:4 14:24
31:13 37:20 38:11
46:8 48:5 49:3,5 71:2
ahead 16:9
Ahold 56:7
Air/Diversey 56:13
airport 52:23
Akin 7:15,18 46:22
46:22
Alabama 6:16
Alaska 6:18
Albertsons 54:2
56:8
allow 68:22 69:6
allowed 6:11,12
allowing 66:13
69:14
alterations 35:25
altered 50:5
amended 21:24
$25: 23$ 29:8,10
45:19

America 56:22
amount 5:4,12 14:1
17:22 19:15 39:19
Amy 1:24 2:4 72:8 72:23
analyst 62:8
Anderson 12:13,14
46:7,7
Angela 14:14
Ann 13:19
Antee 21:3
anybody $30: 22$
51:16 68:17
anytime 38:5
apologize 60:23
apparently 54:10
Appeals 19:22
26:14 29:19 30:11
35:6
appear 37:1
APPEARANCES

2:11
applause 4:11 5:14 18:22 21:4,5 54:8
55:5,6,22 56:16
57:3,13,20 59:14
60:4,20 63:23
64:8,19,21,23,25
65:2,4,6,12 66:7
67:17 70:9
applied 31:24
38:14 48:23
apply $37: 670: 16$
applying 70:17
appointment 14:21
appreciate 5:16
24:17 45:9,9 57:2
57:25
appreciation 3:21
5:9 63:4
approved 14:15
29:7,8
approximately 16:4
April 1:13 2:7 15:5 63:3
Aramark 56:20
areas 65:24
Arizona 6:20
Arkansas 6:22
arrangements 5:5 5:19,23 18:7 53:23,24 54:13 58:13
arriving 4:3
asked 38:24 54:25
59:11
asking 36:12 57:25
assembly 1:5 3:4,6 4:4 6:4 15:11 68:21
asserted 39:1
asset 59:9
assigned 25:3 60:12
assistance 5:9 34:2
assistant 3:18 5:2
assisting 65:20
associates 58:12
association 31:16
33:23 34:6 54:3
56:11,20 57:7,17
assures 34:20
at-large 14:15
attempt 46:14
attendance 16:15
17:15
attended 63:19
attention 70:13
audible 8:8 10:10 11:14,16 12:2,25
20:12 26:22,25 28:4,7 30:21,23 42:2 43:10,12

44:13,15 47:7,9
51:8 52:9,11
68:16,18 69:18,20
71:6
audience 19:1,8,9
audit 36:19
authorities 32:6
automatically 39:5
available 18:18
36:16 49:22 50:1
availed 39:10
avenues 41:2
aware 4:19
aye $26: 19,2030: 18$
30:19 43:7,8
44:10,11 47:4,5
52:6,7 68:13,14
69:15,16
B
baby $62: 12$
back 22:4 25:17
37:17 40:25 41:3
42:8 67:19
Bacon 24:15
Baker 31:15 34:5,5
balance 18:11,13 29:25
Ball 9:20,21
banner 56:4
bar 54:19
Barney 24:16 25:7
bear 60:22
beat 54:20
beautiful 64:13,14
Beckstrand 11:21
11:22
beginning 29:2
behalf 52:15
believe 40:13,24
67:19
believes 32:23
Belinda 21:3
Bernardino 61:17
61:20,24 62:2,5,9
62:13,16,20 63:7
Bernazzani 8:25
9:1
best 64:11

| better 15:19 57:5 | 50:11 70:20 | CFP 2: 15, 17, 21 | 3:14 24:7 27:2 | 62:21 |
| :---: | :---: | :---: | :---: | :---: |
| biennial 1:3 2:1 3:7 | bylaws 16:21 21:19 | 3:11,14 18:15,18 | 31:7 40:19,19 | committee 3:13 |
| 17:16,21 18:5 | 23:16 28:25,25 | 20:24 25:16 28:24 | 42:20 | 4:10 5:5,19,24 |
| 52:16 55:25 58:13 | 29:5 30:6,16 | 29:5 33:3,6,14,19 | Cindy 10:14 | 15:23 18:7 21:22 |
| 63:16 | 37:12 43:16,19 | 35:1 43:19 44:21 | city 17:14 57:18 | 23:1 25:4,10,11 |
| biennials 55:15 |  | 53:18 55:19,24 | 64:13 | 25:12,14 29:12,13 |
| biennium 13:12 | C | 56:5 58:2 59:7 | CKE 14:14 56:21 | 33:15 35:8,9 |
| 14:23 25:10 | C 3:1 | CFSAN 33:9 | clarification 41:12 | 37:11 39:17 40:11 |
| big 5:19 | Caballero 6:20,21 | chair $2: 14,17,18,19$ | clarified 40:16 | 46:1 52:16 53:10 |
| Bill 11:12 | cadre 63:18 | 2:20 3:11,15,15 | class 66:17 | 53:22,23,24 54:13 |
| bit 23:25 45:3 | calculate 13:8 | 3:16 5:10 17:5 | Clayborn 62:4 | 57:23 58:13 59:10 |
| 64:16 | California 6:24 | 19:11,20 21:7,14 | Clean-in-Place | 63:17 70:12,17 |
| Blanca 6:20 | 61:17 | 22:8 23:5 24:5,6 | 25:12 | committees 4:8 |
| Blanchard 48:6 | call 3:5 6:3,7 13:2 | 24:11,14 25:7 | clear 49:20 | 25:2,8,17 29:11 |
| 49:4,4 | 17:3 | 27:3 28:10,11,14 | clearinghouse | 33:15 34:15 45:22 |
| blessed 66:15 | Callahan 10:15,16 | 28:16,17 30:9 | 36:12,22 40:14,15 | 65:23,23 70:16 |
| blind 42:6 | Callister 53:24 | 31:12 35:4 41:12 | 40:17 | common 61:8 |
| block 22:3,9,17 | cancer 58:7 | 43:25 44:18,22 | Click 8:9,10 47:19 | community 61:7 |
| 23:7 | Care 56:13 | 52:15 53:11 60:9 | 47:19 69:10,10 | 62:22 |
| Bloomin' 57:6 | career 58:5,8 | 63:16 65:18,20 | Clifton 21:3 | company 15:1 49:9 |
| Boar's 56:21 | Carlton 9:8,8 | 66:13 67:5 69:23 | close 63:24 | Compass 56:22 |
| board 2:11 13:12 | Carolina 10:14 | 69:24 70:6,7,17 | closing 16:3 | complete 58:19 |
| 13:14 14:4,10,20 | 11:9 27:19 46:18 | Chairman 24:8 | code 35:24,25 59:7 | completing 13:23 |
| 14:21 15:23 18:14 | 70:22 | 48:7 | collaboratively | 25:13 59:17 |
| 23:14 55:18 57:6 | carries 20:13 27:1 | chairs 14:22 60:6 | 33:10 34:19 | complicated 60:16 |
| 59:1,2,18,20 | 28:8 30:24 42:7 | Chalcraft 11:13 | colleagues 28:12 | concentration |
| 65:21 67:10 68:1 | 43:13 44:16 47:10 | challenge 35:19 | 61:13 | 49:23 |
| 68:22 69:6,14 | 52:12 | 54:20 | Collective 20:10 | concern 36:4 |
| Boise 1:15 2:3,4 | carry 51:9 | challenged 34:22 | 26:20 28:1 30:19 | concerns 35:13 |
| 17:11,13 54:4,22 | case 50:1 | change 16:19 29:5 | 41:23,25 43:8 | 38:22 |
| 65:10 | Cassandra 60:1,7 | changed 15:8 17:1 | 44:11 47:5 51:4,6 | concluded 71:15 |
| bottle 48:14,16 | cast 17:2 | 68:25 | 52:7 68:14 69:16 | concludes 27:6 |
| bottles 48:15,19,19 | category 36 | changes 16:20 38:5 | 71:9 | 51:14 |
| 49:19 | 38:20 | 43:18 68:23 69:7 | Colorada 7:1 | conduct 6:3 22:8 |
| Bowman 62:7 | Caucus 13 | 69:15 72:14,17 | Colson 7:12,14 | conducted 15:16 |
| Brands 56:14 57:6 | caused 34:10 | charge 37:12 50:7,9 | Columbia 6:12 7:8 | conference 1:3 2:1 |
| breast 58:7 | Center 31:24 54:4 | charged 25:13 | 13:7 16:17 | 2:14 3:6,17,22 4:7 |
| Brenda 6:24,25 | Centre 2:3 54:22 | charges 25:11 | come 23:22 26:4 | 4:18,20,24 5:11 |
| 24:15 | certainly 28:13 | check 49:22 | 27:10 36:20 47:25 | 5:16,24 15:5,24 |
| Bridget 64:5,22 | 53:2 54:16,25 | Cheesecake 57: | 48:15 67:7 | 16:20 17:15,21,22 |
| bring 24:5 | 55:17,20 56:5 | chef $64: 17,18$ | coming 25:17 31:22 | 18:4 25:6,19 34:8 |
| broad 35:17 | 57:14,25 58:22 | chemical 45:22 | 35:12 | 34:9 52:17,20 |
| broader 37:2 | 59:9 60:17 | Chemstart 56:8 | commencing 2:7 | 55:10,10,21 56:2 |
| bronze 57:15 | CERTIFICATE | Chobani 57:16 | commended 4:5 | 58:24 60:10 61:14 |
| Bruce 7:22 | 72 | choices 16:24 38:8 | comment 39:21 | 62:25 63:9 65:17 |
| budgets 18:17 | certificatio | Chris 11:19,24 24:6 | Commerce 9:13 | 66:4,13 67:5 |
| Bullinger 10:18 | certified 2:5 50:7 | 26:1 27:7 64:7,17 | commission 73:2 | 69:23 70:6,7,14 |
| Burns 54:22 55:4 | $72: 8$ certify $72: 10,18$ | Christine 9:18 | commitment 33:13 | 70:21,25 conferences 3.22 |
| business 7:16 46:2 | certify 72.10,18 | Christopher 2:18 | committed 4:17 | conferences 3:22 |

3:24 34:15 64:12
confident 40:13 confirm 50:11 confirmed 49:21
congratulate $34: 8$
Connecticut 7:3 consensus-based 4:4
Conservation 8:20
consider 25:16
consisted 53:10,24
consistent 32:22
constitutes 13:8 16:18
constitution 16:21
21:18 43:16
consumer 7:13
17:25
consumers 14:17 34:18
contact 49:12
contain 21:21
container 49:18 contains 72:16
continue 13:8 37:11,12 58:1 60:13
continues 32:5
continuing 35:2 65:16
Control 27:20 46:19 70:23
Convention 54:4 convergens 63:4 cooperative $33: 25$ coordinating 64:2 copy 63:5
Corporation 57:11 correct 50:23,24 cost 55:16 council 2:18,19,20 3:15,15,16,24 4:1 14:22,23,25 15:2 15:10 17:1 21:14 21:17 22:1,19,24 23:19,20 24:4,5 24:11,18,20,25 25:1,3,7,15,24,25 26:4,6,9,19 27:5

27:10,13,17,25 28:10,14,16,17,21 28:23 29:3,17,23
29:25 30:4,15
39:14,19 40:12
41:9,22 42:8,11
42:13,16,19,23
43:5,7,18,21,24
44:3,10,18,22
45:6,10,13,14,15
45:18,21 46:6,9
46:10,12,15 47:1
47:12,23 50:17
51:2,10,12,12,17
51:20,23 52:4,6
60:12 65:22
council's 21:15
22:13,15,22 23:10
23:11 41:15,21 48:9 50:23
councilmen 24:22
councils 15:25
60:13 65:22
count 16:17
counterparts 59:5
countless 37:22
38:6
County 2:6 14:7
58:8 61:20,23
62:2,5,9,13,16,19
63:7 72:5
couple 44:24
course 18:6
court 2:5 3:18 24:1
covered 16:22
coworkers 63:3
Cox 9:18,19
Craig 11:10,11
27:19,19 46:17,17
70:22,22
create $32: 10$
created 25:3,12
34:23 49:9
creating 34:21
creation 46:1
crisp 45:23
critical 25:15
CRR 1:25 72:24
CSR 1:25 72:24

| current 37:14 |
| :--- |
| currently 13:24 |
| $34: 135: 1437: 5$ |
| 38:18 49:22 |
| customary 68:21 |
| cycle 57:24 |
| $\quad \mathbf{D}$ |
| D 3:1 <br> Dakota 10:17 11:12 |

Damian 61:25
Darby 10:12,12
Darden 56:8
Darmody 54:1 daughters 62:8
Dave 58:18 63:12
Davene 45:1
David 2:15 3:13
4:25 6:5 10:1 11:1 12:8 14:6,17
28:16
Dawn 12:18
day 2:7 20:21 38:1
63:3 72:20
days 4:3 16:4 28:19 45:8
dealing 39:1
deals 43:16
Dean 13:24
Dean's 14:2
death 34:10
debate 19:15,24
20:2,14
debating 4:3
December 61:2
decide 60:13
dedicated 4:24
19:17 45:10 58:3
dedication 24:14 60:2 64:10
deepest 63:2
defer 65:13
defined 16:12
Delaware 7:6
delegate 17:4 19:7 19:10
delegates 1:5 3:4,25
6:4 13:4 15:11
16:13,14 19:2,4,5

21:8 28:12 40:2
48:8 49:24
Delgadi 64:5
Delhaize 56:22
deliberate 28:19
60:14
deliberated 29:4 42:13
deliberating 24:23
deliberation 23:15 23:17 24:19 28:21
40:18
deliberations 29:2 45:14
delight 17:12
delightful 70:1
Demonstration
29:12
department 7:13
7:16,20,23,25
8:19 9:6,12,13,23
10:23 11:4,23
12:5,16 14:7,24
19:21 20:5 26:8
26:14 27:15,20
29:19 30:4,10
31:3,8,13 33:5
35:5 37:20 38:10
39:17 40:20 42:21
44:1 46:8,18,23
47:15,20 48:3,5
49:3,5 50:21
51:22 54:1 58:9
63:7 68:6,9 69:11
70:23 71:1
departments 49:8
Depot 56:23
depth 22:7
descriptive 40:23
deserve 21:3
designated 16:14
Destromp 3:18
21:2
determine 38:2
Dettman 9:16,17
develop 32:20
developed 40:25
devoted 58:4
Diane 8:24

Diaz 9:7
dies 22:16
different 35:24
41:2
diligent 18:15
diligently 4:2
diluted 48:14,20 50:5
Direct 55:10,10
direction 58:25
72:13
directly $34: 3$
director 2:15 3:14
5:1 6:2 55:21 63:7
disagree 22:22 23:11
disagreement 48:9
disaster 61:10
discuss 40:18 70:20
discussing 19:18 40:3
discussion 20:8
24:19 26:17 27:23
30:17 31:5,10 41:8,19 43:4 44:8 45:8 47:3,17
50:15 52:3 59:23
68:11 71:5
discussions 47:25
distribution 14:13 49:16
District 6:11 7:8 13:7 16:17
divide 6:14
Division 39:25 43:2
44:6 52:1 61:20
61:24 62:3,5,9,14
62:17,20 69:5
document 41:5
documents 34:21
doing 20:20 59:6 66:21
dominate $31: 2$
Donald 10:21 14:23
donations 56:4,4
double 37:6
Douglas 12:11,12
Dr 2:15 3:13 4:25
6:3,5,18,20,22,24

| 7:1,3,6,8,12,15,19 | elected 13:14 14:3 | establishment 25:9 | Factory 57:19 | Florida 7:12,15,15 |
| :---: | :---: | :---: | :---: | :---: |
| 7:22,25 8:3,5,7,9 | 14:8 | 36:7 38:21 50:3 | fair 37:15 39:19 | 7:19 27:14 44:1 |
| 8:11,13,15,17,19 | elections 13:11 | establishments | Fairfax 14:7 | 46:22 51:21 57:6 |
| 8:22,24 9:2,4,6,10 | electronic 36:15 | 49:15 | fall 49:16 | 68:8 |
| 9:16,18,20,22 | 39:5 | Ethenol 49:13,23 | families 63:2 | folks 31:22 |
| 10:1,3,6,8, 11,14 | element 38:18,19 | event 5:25 54:22 | fantastic 21:2 45:2 | following 13:13 |
| 10:17,21,23 11:1 | Elements 36:5 | 55:5 72:19 | 54:23 67:23 | 14:22 49:7 61:16 |
| 11:3,6,6,8,9,12,15 | eligible 14:3 | Everly 60:7 | fashion 19:14 | 61:18 |
| 11:17,19,21,23 | Elizabeth 9:14 12:1 | everybody 4:19 | father 61:19,25 | follows 16:24 25:21 |
| 12:1,3,5,8,10,13 | Ellen 9:16 | 22:25 52:19,23 | 62:7,12,19 | food 1:3 2:1 3:6 |
| 12:15,18,20,23 | email 39:4 49:7 | evident 33:13 | favor 20:9 26:18 | 5:17 15:3 17:17 |
| 13:1 16:9 17:6 | emails 67:11 70:13 | exactly 40:6 41:13 | 27:24 30:1,18 | 17:23 18:5 20:23 |
| 63:15,16,21 67:10 | 70:13 | excellent 28:20 | 41:20 42:4 43:6 | 25:9 31:20,24 |
| drafted 34:21 | Employee 29:12 | 34:14 54:24 63:18 | 44:9 47:4 50:19 | 32:3,6,11,19 33:1 |
| Drug 17:23 20:23 | employees 5:12 | excuse 18:11 29:3 | 50:22 51:1 52:5 | 33:6 34:4,8,10,16 |
| 31:20 38:14 56:20 | enclosure 48:16 | 30:15 | 68:13 69:14 71:8 | 34:20 35:2,15,24 |
| duties 66:2 | encourage 4:14 | executive 2:15 3:14 | Faw 6:24,25 | 35:25 38:13,14,19 |
| Dyer 8:19 | 70:16 | 4:25 5:1,2,3 6:2 | FDA 31:15, 24 32:1 | 38:23 46:1 49:9 |
| DYRE 8:21 | engaged 4:15 33:16 | 13:12 14:10 17:8 | 32:5,13,15,17,23 | 49:11,15 50:3,7 |
| E | engagement 33:4 | 18:14 23:14,16 | 33:3,8,9 38:12 | 56:9,10,20,25 |
|  | enhance 32:10 | 55:18,18 59:1,18 | 39:15 59:5 | 57:8,10 58:5,11 |
| :24 2:4 3:1,1 | enjoyed 17:13 | 59:20 65:25 67:25 | FDA's 59:1 | 58:24 59:7 61:6 |
| 72:8,23 | 24:12 | 68:1,22 | federal 34:18 | 61:14,15 62:15,23 |
| Eagle 56:22 65:18 | enlightening 70:1 | expect 34:11,11 | feedback 39:11,12 | 63:1,9 70:21,25 |
| Early 58:7 | enrolled 33:20,21 | 36:19 | 39:23 | foodborne 32:4 |
| easy 53:15,20 | 34:3 | experience 24:12 | feel 38:3 40:21 | Foods 53:25 56:13 |
| Eaten 54:3 | ensure 32:20 | 28:22 36:19 66:15 | 66:15 | foregoing 72:14 |
| Ecolab 56:8 | ensuring 62:22 | 67:23 69:25 | fellow 40:1 | Forestry 8:20 |
| Edens 54:4 | entertain 19:18 | expire 14:13,16,18 | Fenn 6:16,17 | forgotten 62:24 |
| edited 72:14 | 26:5 27:12 30:25 | expires 13:20 73:2 | figuring 53:18 | formal 32:24 39:9 |
| editorial 68:23 69:7 | 68:2 69:2 70:20 | expiring 13:18 | fill 13:11,17 48:19 | formation 45:21 |
| 69:15 | entire 22:24 41:5 | express 34:13 48:9 | filled 14:6 | formulated 49:11 |
| editorially 68:25 | 58:5 | extend 28:15 51:19 | Filling 13:15 | forth 18:18 55:14 |
| educated 38:7 | entirety 61:4 | extract 23:3 26:3 | finally 50:10 59:15 | 57:24 |
| education 38:1 | environment 34:17 | 29:16,20 46:5,9 | finances 18:10,15 | forum 33:7 37:1 |
| effect 69:3 | 34:24 | 51:16 | Financial 18:17 | forward 19:14 |
| effective 32:25 | Environmental | extracted 19:15,24 | financing 18:4 | 22:10 26:4 29:24 |
| 49:10 | 27:20 31:16 34:6 | 22:5,9,20 23:6,13 | find 37:1 | 35:1,12 37:9 |
| effectively 59:3 | 46:18 61:21 62:3 | 27:9 29:23 31:1 | finished 16:4 | 40:23 50:8 64:16 |
| efficiently 18:16 | 62:6,10,20 70:23 | 35:7 36:2 41:9,20 | Finkeninder 13:24 | four 4:3 25:13 32:9 |
| 59:3 | environments | 42:17 46:10,16 | first 3:20 19:9 | 35:11 67:9 |
| effort 4:1 5:22 | 32:11 | 47:12 | 25:20 35:7 38:16 | Fred 54:2 56:9 |
| 57:23 | EPA 49:13 | extracting 43:21 | 45:1,17 46:2 | frequency 36:8 |
| efforts 45:9 | Eric 2:21 3:16 5:2 | extraction 46:21 | 52:18 53:9,14,21 | 38:3 |
| Eichenberger 64:6 | 17:8,9 18:23 | extractions 46:12 | 58:6 59:25 66:12 | Frias 53:11 |
| eight 59:2 | Ernest 11:6 |  | five 32:14 39:9 | Friday 15:12 16:3 |
| Eils 14:12 | especially 24:18 | F | Fletcher 7:4,5 14:9 | Friday-to-Wedne... |
| $\begin{aligned} & \text { either 21:23 37:21 } \\ & 50: 5 \end{aligned}$ | Espinoza 62:18 | facet 16:23 <br> facility $64 \cdot 14$ | floor 19:10 | $15: 14$ |
| 50:5 | established 4:7 | facility 64:14 | Flores 64:5 | friends 28:12 63:3 |


| front 2:4 67:15 | gold 56:17 57:1 | happens 4:22,23 | honor 24:10,22 | II-011 29:20,21 |
| :---: | :---: | :---: | :---: | :---: |
| fruits 45:24 | good 3:3 6:6 17:9 | hard 24:14,17 35:9 | 28:13 | 30:1,7,16 31:1,4 |
| full 6:17,19, 21,23 | 20:19 24:9 44:20 | 35:10 54:19,19 | hope 17:10 25:6,16 | 31:11 |
| 6:25 7:2,5,7 8:4,6 | 54:11 | 57:22 60:19 64:10 | 59:12 66:16,17,17 | II-022 42:12 |
| 8:10,12,14,16,23 | Gordon 2:18 3:14 | harm 37:10 | hospitality 5:18 | II-025 24:25 29:3 |
| 9:1,3,15,17,19 | 24:6,7 27:2 | Harris 56:23 | hotel 5:6 64:1,3 | II-026 29:1 43:17 |
| 10:2,5,7,13,16,19 | government 32:7 | Harry 62:7 | hotels 55:13 | II-027 29:1 43:17 |
| 11:8,11,20 12:9 | grant 17:22 | HASLIP 45:25 | hour 2:8 | II-028 42:13 |
| 12:12,19 60:22 | great 4:12,25 5:16 | Hawaii 8:3 | hours 5:13 37:23 | II-029 29:1,5 43:17 |
| 72:16 | 5:17 20:20 21:12 | Hayes 48:4,7 49:2,2 | 67:6 | III 2:20 3:16 15:2 |
| fully $33: 1234: 25$ | 28:16 45:6,12 | Head 56:21 | housekeeping | 24:25 36:4 37:21 |
| fun 20:21 | 55:15 58:25,25 | health 7:20 8:1 9:7 | 18:24 | 43:14,15,21,23 |
| funding $32: 18$ | 59:23 67:2,2,3 | 9:12,23 10:24 | Houston 15:17 | 44:2,9,18,22 |
| 33:21 | greater 61:7 | 11:24 12:5,16 | Huffman 7:1,2 | 45:10,13,18 46:9 |
| further 20:7 23:14 | Greco 10:12,13 | 14:7 20:5 26:8 | Hughes 38:11,13 | 46:11,12 51:12 |
| 23:17 27:22 36:25 | Grocers 57:18 | 27:15,20 30:4 | 38:13 40:9 | III's 46:6,15 47:1 |
| 40:18 41:7,19 | Grocery 15:1 | 31:3,8,16 34:6 | Human 9:23 | 47:12,23 50:18 |
| 50:15 63:5 72:18 | Grooters 53:12 | 39:25 40:20 42:21 | humor 45:4 | 51:2,10,17,20,23 |
| G | group 15:3 54:18 | 43:2 44:1,6 46:18 | husband 62:11,18 | 52:4,6 |
| G 3:1 | 56:22 57:18 | 47:15,20 48:3 | I | III-026 45:22 |
| Gamble 56:24 | Grove 2:3 55:7 | 52:1 54:1 58:5, | I's 26:4,6,9,19 | III-037 45:25 |
| general 3:5 37:11 | 64:1 | 61:1,7,19,21,24 | 27:10,13,25 | III-038 47:16 48:10 |
| generally 57:24 | Grover-Fletcher | 62:14,17,22 63:6 | I-016 24:24 45:15 | III-502.12 45:25 |
| gentleman 65:7 | 7:9,10 | 63:8 68:6,9 69:5 | I-027 24:24 45:16 | Illinois 8:7 |
| Georgia 7:22 8:1 | grueling 59:20 | 69:11 70:23 | IAFP 56:23 | illness 34:10 |
| Gerhardt 10:9 | Guam 12:21 | heard 25:5 | Ice 57:16 | illnesses 32:4 |
| getting 15:13 63:24 | guess 18:2 | HEB 56:23 | Idaho 1:15 2:4,5,7 | immediately 36:11 |
| Giant 56:22 65:18 | guidance 34:21 | held 13:12,24 15:5 | 8:5 39:25 41:11 | 36:23 |
| Gifford 12:8,9 | 58:25 | 15:9 33:1 64:3 | 43:1 44:5 51:25 | implementation |
| Gina 53:12 | guideline 40:8 | Helms 12:18,19 | 53:25 54:3 69:4 | 32:14 |
| Girard 60:1 | guys 63:24 | help 55:12 60:13 | 72:3,9,25 | implementing |
| give $37: 25$ 38:4 | Guzzle 8:5,6 39:24 | 67:24 | identify 23:23 | 54:24 |
| 48:12 55:4 | 39:24 41:11,17 | helped 28:19 44:24 | 48:25 | importance 25:4 |
| given 56:1 | 43:1,1 44:5,5 | 65:25 | II 2:19 3:16 14:25 | important 22:21 |
| giving 59:23 | 51:25,25 53:25 | helpful 64:1 | 21:17,24 23:1 | 34:20 |
| glasses 18:11 | 69:4,4 70:5 | helping 45:3 55:17 | 25:1 27:4,9,13,16 | improving 32:25 |
| Glenda 31:15,23,23 |  | Henderson 12:6,7 | 27:25 28:10,14,16 | 35:21 |
| global 35:25 | H | Hendren 8:15,16 | 28:21,23 30:15 | incident 61:2 |
| go 16:9 19:5 23:14 | H-E-B 14:25 | high 32:22 42:5 | 41:22 42:8,10,11 | include 21:18 |
| 53:17 54:6 56:5 | Hale 5:1 53:6 | Higley 10:24,25 | 42:16,19,22 43:5 | includes 23:17 |
| 58:20 64:17 67:6 | half 6:12 8:2 11:18 | hold 23:6 40:25 | 43:7,18,21 51:10 | 29:10 32:24 |
| 70:13 | Hampshire 10:3 | holding 13:25 41:2 | 51:17,20,22 52:3 | including 28:24 |
| goes 18:9 55:3 70:3 | hand 42:4 72:20 | Holly 64:5,5,24 | 52:6 | 61:17 |
| going 6:14 15:14 | handing 53:7 | 65:1 | II's 29:17, 23, 25 | incoming 25:7 |
| 20:21 29:24 40:23 | handle 22:9 | homage 61:12 | 30:5,15 41:9 | Incorporated 57:8 |
| 50:2,7 52:23 | hands 4:9 17:2 42:3 | home 18:21 67:8 | 42:11,16,19,23 | 57:16,17 |
| 55:16 60:22 64:17 | happen 38:5 | 71:14 | 43:5,7,24 44:3,10 | increase 32:17 |
| 66:10 67:19 | happened 39:1 | hometown 25:18 | II-005 42:12 | indemnity 37:6 |

Indiana 8:9 47:19 69:10
Indianapolis 58:9
58:14
indicated 37:14 40:10
indicates 29:6
indicating 6:9
individual 58:21
individuals 4:17,24
17:18 58:4 59:16 59:21 62:21
industry 14:11,16 32:6 34:18 50:10 56:1
influenced 34:22
Inform 36:6
information 18:17
24:2 36:13,16
ingredient 49:12
initial 48:18
initiated 32:1
initiative 32:2,8,8
injured 61:1
Innovation 17:17
inspection 36:15 38:3,19
inspections 19:21 26:14 29:19 30:10 35:5 37:25
inspector 37:23 61:23 62:4,16,19
inspectors 61:20
Institute 56:9
instrumental 17:20
integrated 32:19
intention 37:15
intentionally 50:5
interest 72:18
interested 43:20
International 56:12 57:9,16
introduce 3:9 44:17 69:23 70:5
introductions 3:8
invite 28:9
involvement 4:13 45:7
Iowa 8:11 19:21

26:13 29:18 30:10 35:5
Island 11:6
Islands 12:24
issue 19:24 20:15
22:16,21 24:25
29:2,16,20 30:1,7
30:16 31:1,4,10
35:7,10,12 36:3
40:16 41:9,21
42:8 45:15,16
46:9,11,16 47:2
47:12,16,23 48:10
50:17 51:2,16
60:6
issues 4:3 19:16, 18
22:3,4,5,9,10,12
22:20 23:3,5,7,12
24:24,24 25:21,22
25:23 26:3 27:5,9
28:24,24,25 29:3
29:4,7,9,22 30:5
34:20 37:9 42:12
42:15 43:16,18,21
45:14,15,16,19,21
46:5 51:13 59:22
60:9,11 68:23,24
item 37:2
items 18:24 25:13 36:5

## J

Jackson 15:2
James 12:16 48:2,2
Jamie 10:24
Janet 2:16 3:10
16:7 20:17,19,22
Jay 63:15
Jeff 9:4 64:6
Jersey 10:6
Jessica 7:3 8:7 12:10 14:9
Jetro/Restaurant 56:23
job 21:2 28:20 45:2
45:7,12 54:14,24
55:15 59:22 65:11 65:24 67:7,8,12 67:16

Jodi 53:24 54:6
John 2:14 3:3 6:5
10:3,11 12:24
65:14 66:25 67:9
67:12,20
Johnson 13:20
join 63:10
Jonathan 10:8
Juan 62:18
Judy 54:21 55:4
Julian 11:7,8
Julie 10:19 12:6
jurisdictions 33:20 33:22,24 34:3

## K

Kansas 8:13 37:19
Kaplanek 12:16,17
48:2,2
Karen 55:9,14,21
Kathy 64:4,20
Kearney 9:24,25
keep 19:13 55:16
55:17 59:6
keeps 34:9
Keith 15:2
Ken 70:6
Kenan 10:17
Kendrick 11:4,5
Kentucky 8:15
kept 59:2
Kevin 58:23 59:2
59:12
key 32:12 65:21
Kim 9:8,10
Kimberly 3:17 6:18
21:2
know 5:20 36:10,13
46:4 50:2 52:21
58:22 60:8,8 67:4
67:24
Knowledge 29:13
known 70:18
Krista 8:9 47:19,19 69:10
Kroger 57:7
Krzyzanowski 13:17
labeled 49:10
Laboratory 57:10
Lacy 54:2
Lance 34:5
language 39:1
larger 49:18
Larry 14:12
lastly 32:19 34:2
late-breaking 29:4
Lawrence 14:7
28:16
lead 20:17,24 65:25
leader 67:3
leadership 4:2,8 65:22 66:3 67:13
learn 3:23 70:3
learned 66:25
leave 5:21
left 14:2 52:24
LeMaster 11:17,18 20:4,4 26:7,7 30:3 30:3,7 31:2,3 47:14,14 50:20,21 53:12 68:5,5
letter 36:12
Levee 2:17 3:11 52:14,18 54:12
55:7,23 56:17
57:4,14,21 58:18
60:5,21 63:12,24
64:20,22,24 65:1
65:3,5,13,18
66:10 67:18
level 56:17
Lewis 31:15,23,23
32:23 33:11,18
life 58:7
limit 19:15,17,24 20:2,14
liquids 48:18
Lisa 8:17,22 54:4
list 36:5
listed 25:24
little 22:7 23:25,25 35:24 37:3 45:3 64:16
Lively 11:15
lives 61:2,15 62:24
Liza 53:11
local 5:5,18,23 14:5
17:25 18:3,7 32:6
32:10,14 33:22,24
34:17 37:22 49:8
53:23,23 54:12
58:12
located 2:3
location 5:16 55:13
Lodging 57:7
long 59:19,20 66:22
67:6
long-time 61:23
longer 61:13
look 35:1 39:16
looking 51:16
looks 49:20
Lori 11:17 20:4
26:7 30:3 31:2
47:14 50:20 53:12
68:5
Lorna 60:1
loss 61:12
lost 58:7 61:1,15 62:24
$\operatorname{lot} 4: 20,21,2236: 14$
67:5,6,7,13
loud 23:24
love 58:22
lucky 18:2
Luedeman 9:4,5
Luker 2:14 3:3
4:12 5:15 10:11
16:5 17:6 18:23
20:1,7,11,13 26:1
26:11,16,21,23
27:1,7,18,22 28:2
28:5,8 29:14,21
30:6,8,13,20,22
30:24 31:6,10,17
33:17 41:7,19,24
42:1,3,7,15,24
43:4,9,11,13,20
44:4,8,12,14,16
46:3,10,25 47:6,8
47:10,18,22 48:25
50:14,25 51:5,7,9
51:15,24 52:3,8
52:10,12 54:9
59:15 64:9 65:7

| 65:15 66:8,25 | McNinch 10:1,2 | Michael 21:2 52:15 | 52:12 68:3,10,19 | Nicolas 61:22 |
| :---: | :---: | :---: | :---: | :---: |
| 67:21 68:11,15,17 | McSwane 2:15 | 53:10 61:18 64:6 | 68:22 69:2,6,13 | night 67:11 |
| 68:19 69:9,13,17 | 3:13 4:25 6:3,5,18 | 65:3 | 69:21 70:20,24 | nights 67:8,9 |
| 69:19,21 70:11 | 6:20,22,24 7:1,3,6 | Michigan 9:2 13:17 | 71:13 | non-bylaw 29:9 |
| 71:4,7,10,12 | 7:8,12,15,19,22 | 48:6 49:5,6 | move 22:10 26:9 | nonsubstantive |
|  | 7:25 8:3,5,7,9,11 | microphone 19:6 | 27:16,21 29:24 | 69:7 |
| M | 8:13,15,17,19,22 | 27:11 29:17 42:17 | 30:4 31:4 44:2 | noon 16:1,4 |
| Madam 13:3 41:17 | 8:24 9:2,4,6,10,16 | 48:1 51:18 | 47:16 68:7 | norovirus 49:11 |
| mail 46:1 | 9:18,20,22 10:1,3 | mid-Atlantic 14:6 | moved 24:25 | North 10:14,17 |
| main 33:4 48:16 | 10:6,8,11,14,17 | Midwest 13:16 | moving 19:14 | Northeast 14:8 |
| Maine 8:17,19 | 10:21,23 11:1,3,6 | Miles 12:3,4 | multi-cooperative | Northern 12:23 |
| majority 13:9,9 | 11:9,12,15,17,19 | mind 61:3 | 33:19 | Notary 2:672:9,24 |
| 16:19,22 21:10 | 11:21,23 12:1,3,5 | Minnesota 9:4,7 | multiyear 32:17 | noted 72:17 |
| making 3:25 17:20 | 12:8,10,13,15,18 | minus 30:1,6,7,16 |  | notes 36:20 60:24 |
| 18:15 28:21 45:16 | 12:20,23 13:1 | 30:16 46:15 47:1 | N | notice 37:4 38:4 |
| 53:17 | 16:9 17:6 67:10 | minute 24:16 | N 3:1 | notification 39:2 |
| man 67:1 | means 21:9 22:13 | minutes 19:25,25 | Nair 7:25 8:2 | notifications 70:14 |
| managed 55:16 | 22:14,16 23:9,11 | 20:2,2,14,15 69:8 | NAMA 56:24 | NSF 56:11 |
| 59:3 | 23:13 36:23 57:15 | mispronounce | name 6:8 13:1 19:6 | number 18:2 29:1 |
| manager 50:7 | measure 38:25 | 60:23 | 19:11 20:22 31:12 | 40:5,9,13 |
| 54:22 55:5 | meet 15:12 16:1 | missed 65:8 | 31:17 65:8 | numbers 16:6 |
| managers 58:11 | 50:8 | Mississippi 9:11 | named 72:12 | numerous 55:23 |
| managing 65:21 | meeting 1:3 2:1 3:7 | Missouri 9:16 | names 60:23 64:15 | Nutrition 31:25 |
| Mandernach 8:11 | 3:11 15:7,10 | Mitchell 60:1,7 | national 18:3 31:16 | 38:15 |
| 8:12 19:20,21 | 16:10,15 17:16,21 | Mohn 58:6 | 32:15 34:6 56:10 |  |
| 26:13,13 29:18,18 | 18:5,8 21:13 | moment 58:16,17 | 56:11 | 0 |
| 30:9,10 35:4,5 | 24:12 58:14 63:16 | 63:1,10,11 | nature 34:1 | O 3:1 |
| Mandy 9:24 | meetings 4:7 15:23 | Monday 13:13 15:9 | Neal 63:15,16,21 | objective 38:25 |
| Manley 10:6,7 | 15:23 65:21 | 15:25 | Nebraska 9:20,22 | obligated 61:12 |
| manner 35:18 | Meijer 56:24 | Monday-through... | necessarily 72:15 | observed 58:17 |
| manufacturer 40:5 | Meins 61:25 | 15:15 | necessity 4:6 | 63:11 |
| 49:21 | Melva 9:20 | money 57:25 | need 18:11 21:6 | obtain 46:14 |
| Mariana 12:24 | member 40:15 | Montana 9:18 | 22:6,11 30:1 | obviously 3:21 39:3 |
| Marilou 12:21 | 58:12 | Moris 8:13,14 | 36:15 42:18 45:24 | occur 16:3 70:15 |
| Marion 58:8 | members 2:11 3:24 | 13:23 37:19,19 | 53:16 59:23 68:25 | offer 3:20 60:5 |
| market 49:14 56:25 | 4:1 13:14 14:22 | morning 3:3 6:6 | needs 24:2 40:16 | 68:22 |
| Marketing 56:9 | 24:18 40:14 45:6 | 16:8 17:9 20:19 | NEHA 34:13,25 | offered 33:23 |
| Marriott 15:6 | 63:17 | 24:9 44:20 48:8 | Nelson 11:24,25 | offers 63:1 |
| Marsh 58:10 | memorializing 58:4 | 52:19 67:12 | network 3:23 | office 31:20,21 |
| Martin 11:1,2 | mentioned 18:6 | motion 19:19,23 | Nevada 10:1 | 38:20 |
| Maryland 8:22 | 25:14 | 20:1,6,8,13 26:5 | never 54:10 | Officer 63:6 |
| Massachusetts 8:24 | mentor/mentee | 26:12,15,16 27:1 | new 10:3,6,8,11 | official 16:14 |
| Mathis 7:19,21 | 33:25 | 27:12 28:8 30:2 | 25:6,11,11 49:9 | officials 56:21 61:1 |
| 27:14,14 43:25,25 | Mers 10:21,22 | 30:12,13,24,25 | 50:1 65:25 69:23 | Ohio 10:21 14:24 |
| 51:21,21 68:8,8 | 14:24 31:12,13 | 31:9 41:8 42:7,18 | 70:6,6 | 31:13 38:10 71:1 |
| Matt 7:12 | 38:10,10 71:1,1 | 42:22 43:13,23 | Nguyen 62:15 | okay 16:9 18:24 |
| matter 2:8 68:1 | met 36:9 | 44:16 46:14,20,25 | nice 52:21 | 21:12 22:25 27:1 |
| Matthews 7:6,7 | Mexico 10:8 | 47:10,11,21,22 | Nicholson-Kramer | 30:24 41:7 47:22 |
| McAnelly 8:7 | Meyer 54:2 56:9 | 50:16 51:9,19,22 | 53:13 | 55:8 58:20 68:19 |


| one-by-one 22:10 | 2:16 3:10,18 | 70:5,8 | 66:8 | proceedings 19:14 |
| :---: | :---: | :---: | :---: | :---: |
| 23:19 | 20:17 24:21 28:18 | pay 61:12 70:13 | point 24:5 29:15 | 63:8 69:8 72:11 |
| one-half 7:10,24 | 41:18 45:11 | paying 50:12 | 38:17 39:7 41:11 | 72:16,17 |
| 8:18,21 9:5,9,21 | parliamentarians | Pena 55:9,21 | 50:20 51:15 52:13 | process 4:15,16 |
| 9:25 10:22,25 | 20:25 21:1 | people 3:22 15:20 | 68:2 69:22 70:19 | 19:1,4 22:12 |
| 11:2,5,22,25 12:4 | Parlimentarian | 34:10 38:7 49:6 | points 38:16 39:9 | 23:17,20 32:24 |
| 12:7,14,17,22 | 13:3 | 66:20 | portion 40:24 | 33:3,19 37:16 |
| 16:17 | part 5:19 21:20,24 | percent 49:13 | position 13:25 | 39:8 40:10,12 |
| one-third 7:14,18 | 22:6 23:1,4,8 | perform 37:25 | positions 13:11,15 | 45:4 59:21 |
| 7:21 | 24:19 25:20 26:3 | performance 15:3 | 14:5,20 | processes 23:15 |
| open 14:11 | 26:6,9,18 27:4,9 | 38:17,18 | positive 28:21 | Procter 56:24 |
| opened 48:17 | 27:13,16,25 29:6 | performed 4:8 66:1 | possible 21:9 48:16 | product 49:14,17 |
| opening 15:9,25 | 29:16,23,25 30:5 | perk 23:25 | 53:18 | 49:20 50:1,3,4,12 |
| operation 18:4 | 30:15,15 32:2,8 | person 50:6,9 52:21 | preconference 15:8 | Products 57:8 |
| operations 32:11 | 32:18 36:4 37:21 | 67:1 | premix 48:13,17 | profession 61:11 |
| opportunities | 41:9,21,22 42:8 | personally 54:16 | 49:25 | professional 7:16 |
| 33:21 35:20 | 42:10,11,15,19,22 | persons 17:25 | premixed 49:17 | 46:23 70:2 |
| opportunity 34:7 | 43:5,7,14,15,21 | Peter 8:3 48:4,7 | 50:4 | professionals 38:23 |
| 38:15 39:10,22 | 43:23 44:2,9 | 49:2 | prepared 33:1 | 56:10 61:6,15 |
| 44:21 66:19 | 45:17 46:2,5,11 | phones 19:2 | preparing 5:4 45:7 | program 32:16 |
| opposed 20:11 | 46:13,15,21 47:1 | Phyllis 6:16 | prescriptive 41:4 | 33:7,12,14,16,25 |
| 26:21 28:2 30:20 | 47:12,23 48:21 | pick 55:13 | presence 16:12 | 34:16 35:2,8,15 |
| 41:24 43:9 44:12 | 50:17 51:2,10,11 | piece 39:7 | present 6:17,19,21 | 35:16,19 36:1,2 |
| 47:6 51:5 52:8 | 51:17,20,22 52:3 | pieces 35:22 | 6:23,25 7:2,5,7,10 | 37:10 40:2,22 |
| 68:15 69:17 71:10 | 52:661:6 67:19 | pilot 39:11 | 7:14,18,21,24 8:2 | 63:15,17 |
| ORA 33:9 | 72:15 | Pippert 2:21 3:17 | 8:4,6,10,12,14,16 | programs 32:15,19 |
| order 3:5 16:23 | part-time 5:12 | 5:2 17:8,9 | 8:18,21,23 9:1,3,5 | 32:20 37:22 |
| 19:13 46:1 50:20 | ParTech 57:17 | place 72:12 | 9:8,15,17,19,21 | progress 41:3 |
| Oregon 11:1 | participated 4:9 | placed 42:8 | 9:25 10:2,5,7,13 | project 39:11 |
| organization 4:13 | 5:23 | places 54:15 | 10:16,22,25 11:2 | projected 18:12 |
| organizing 5:4 | participation 32:21 | planned 32:9 55:12 | 11:5,8,11,18,20 | promoted 32:13 |
| original 50:4 72:15 | 33:14,18 53:15 | 55:12 | 11:22,25 12:4,7,9 | proper 36:8 |
| Orkin 56:24 | particular 16:2,15 | planning 54:24 | 12:12,14,17,19,22 | proportionately |
| Oshiro 8:3,4 | 36:4,6 40:21 | 59:10 64:2 | 16:11 21:8,15 | 6:15 |
| outstanding 5:24 | particularly 35 |  | presented 68:3 | propose 63:14 |
| 59:22 65:11,24 | partner 32:5 | play 60:14 | presenting 3:12 | proposed 53:21 |
| overall 55:16 | partners 32:21 | please 5:21 19:2,5 | prettiest 54:15 | protecting 61:8 |
| owners 50:11 | partnerships 31:21 | 20:9,11 27:10,25 | preventative 32:3 | Protection 1:3 2:1 |
| P | 33:21 | 28:2 41:22,24 | previous 16:20 | 3:7 17:18 18:5 |
|  | parts 21:16,18 | 42:17 47:25 51:2 | 36:19 | 34:8 58:24 61:14 |
| P 3:1 | passed 21:22 | 51:10,17 52:6 | previously 25:14 | 63:1,9 70:21,25 |
| Packaged 57:16 | passes 68:20 69:21 | 54:5,6 56:3,18 | prior 39:23 49:15 | protocol 16:10 |
| packet 45:20 | 71:13 | 59:13 60:18,22 | privilege 24:11 | proud 23:24 |
| pages 52:25 | passion 66:18 | 63:10,21 66:4 |  | proudly 49:5 |
| pain 61:11 | passionate 45:8 | 69:15,17 70:8,18 | probably 13:5 | provide 17:19,24 |
| Pam 12:3 54:2 | Paster 57:7 | pleasure 69:22 | 15:22 | 39:11,23 |
| Pamela 8:15 | Patrick 8:5 39:24 | Plunkett 14:17 | procedure 16:19 | provided 18:3 33:6 |
| Parker 64:6 parliamentarian | 39:24 43:1 44:5 | podium 6:2 20:17 | procedures 23:16 | $34: 245: 3$ 58:10 $58: 2563: 18 ~ 67: 13$ |
| parliamentarian | 51:25 53:25 69:4 | 24:6 28:10 65:14 | proceeding 71:15 | 58:25 63:18 67:13 |

public 2:6 8:1
39:25 43:2 44:6
52:1 58:5 60:25
61:7 62:22 63:8
69:5 72:9,24
publicly 5:8,20
published 63:8
Publix 56:12
pull 22:23
pulled 22:7
put 4:20 5:3,13
19:3 55:18 57:23
60:11
putting 37:16
puzzle 35:22

| $\mathbf{Q}$ |
| :--- |
| quality 32:22 36:5 |
| Quam 2:19 3:15 |
| $28: 10,1142: 11$ |
| 43:15 |

Queen 9:14
question 36:23 37:5 49:24
questions 21:12 23:18,21 36:24
quick 53:1
quickly 55:2 70:11
quit 54:10
quite 53:1
quorum 16:11,12
16:18 21:7 33:4
$\overline{\mathbf{R} 3: 1}$
raise 42:4,5 57:25
Ralph 7:6
ran 5:6
Rance 31:15 34:5
range $32: 13$
raw 45:23
Raymond 61:18 reactions 55:2 read 6:8 52:25 53:4 53:5 56:18 60:22 61:3 64:15
reads 36:6
Real 70:11
really $36: 14$ 37:17 53:15,19 57:1

Rebecca 13:16
recall 32:2
received 25:1 39:19
45:15,20 49:7
receiving 50:12
53:6
recognition 56:1
61:5
recognize 5:21 17:7
19:8 24:21 31:14
38:11 44:23 52:14
53:9 54:21 55:1,9
55:20,25 56:6
57:5,22 58:6,15
59:16,25 60:6,18
61:14 63:25 65:17
66:5 67:14 72:14
recognized 19:10
54:6 55:24 56:19
59:13 60:3 63:22
recognizing 21:1
recommendation
17:1 21:15 22:22
23:10,12 41:15,21
48:10,11 50:23
recommendations
4:4 21:19,22,25
22:14,15,19 23:2
39:12,13,15
recommended 27:5
45:18,21 51:12
reconstituted 25:10 record 24:3 49:1 72:16
recording 24:2
records 13:5
recreated 29:11
redrafted 34:22
reduce $32: 3$
reduced 72:13
reducing 45:24
reelected 14:9,12
14:18
reexamined 38:22
refill 49:18
regarding 40:2
region 13:16,19,22
14:6,8
registered 16:12

49:13
registration 55:12
registrations 17:15
Registry 56:10
Regulation 7:17
46:23
regulators 50:2
regulatory $13: 15$
14:5 17:25 31:21
32:10,15,21 35:15
35:16 48:12
related 33:15,16
relating 28:24,25
29:5
relax 17:12
relaxing 17:11
remain 19:4
remaining 22:8
Remco 57:8
remember 23:22
63:19
remind 15:4 16:10
22:11 40:1 70:12
remiss 20:25 24:20
replaced 50:5
report 3:12 13:10
21:6,16,16,20
23:1 25:20 26:4,6
26:10,19 27:4,6
27:10,13,16,25
29:6,17,23,25
30:16 41:10 42:11
42:16,19,23 43:5
43:7,15,22,24
44:3,10 45:18
46:6,15 47:1,13
47:24 50:18 51:2
51:10,12,13,14,17
51:20,23 52:4,6
reported 1:23 42:9
reporter 2:5,5 3:19
24:172:8
REPORTER'S 72:1
reporting 52:14
reports 18:17 22:6
ReposiTrak/Park 57:17
represent 13:9

14:12
representative 14:15 59:1
representatives 18:1
represented 6:14 21:10,11
representing 9:11 9:23 10:23 11:3 11:23 13:6
requested 17:4
require 16:21 23:2
required 16:19 36:8 49:25
requirements 50:8
requires $36: 10$
38:19
resides 36:4
resolution 53:6,10
53:21,22 54:7
58:3,19,21 60:6
60:21,25 61:4,5
63:4,6,14 65:8,17
resolutions 3:13
52:16 53:4,8
65:16 68:3,7
resolved 62:25 63:5
resources 37:8
respect 58:23
respond 6:9
responded 15:17
response 8:8 10:10
11:14,16 12:2,25
20:12 26:22,25
28:4,7 30:21,23
42:2 43:10,12
44:13,15 47:7,9
51:8 52:9,11
68:16,18 69:18,20
71:6
responsibility 61:8
rest 13:10 67:10,25
Restaurant 56:11 56:24 57:6
Restaurants 14:14 56:8,21
result 15:16
retail 32:5,11,16
33:2,6,7,12,23

34:3,16 35:2
Retailers 54:3
retirement 62:1
reviewed 60:12
rewarding 70:1
Rhode 11:6
Ric 7:19,21 27:14
43:25,25 51:21 68:8
Richard 11:21
Richmond 15:6,7 25:18 54:18
Rick 7:15 24:15 25:7 46:22,22
right 10:12 16:5 34:11 40:3 53:7
59:7 66:11
risk 36:8 38:2,20
Roberson 52:15,24 53:11
Robert 62:11
Robert's 16:23
Rodney 48:6 49:4,4
role 60:14 65:21
roles 60:10
roll 6:3,7 17:3
Rollins 56:25
Ron 8:19
room 4:15 28:13 40:3 59:12
Rosen 70:6
Rossow 2:20 3:16 44:18,19 51:11
round 21:4 55:5 56:5
RPR 1:25 72:24
Rules 16:23
runners 28:18 45:11
running 55:17

## S

S 3:1
safe 18:20 34:11
71:14
safely 66:25
Safemark 56:9
safety 17:18 31:24
32:2,3,19 33:1,6

34:16,20 38:14,19
38:23 46:1 56:10
57:8 58:5,11 61:6
61:9,15 62:15,23
San 61:17,20,23
62:2,5,9,13,16,19
63:7
Sanchez 14:14
Sandra 9:2 11:9
27:19 46:17,17
70:22
sanitize 48:23
sanitizer 49:10
sanitizers 49:25
sanitizing $48: 17,22$
Sarrocco-Smith 45:2
Savour 57:8
saying 24:10 41:13
says $49: 11$
scenes 4:22 70:4
schedule 15:7,14, 15 15:19
Scofield 64:4 scribe 28:18 45:10 scribes 24:21 script 53:5
scripted 35:17
Scroggs 12:21,22
Seafood 57:5
seal 72:20
Sealed 56:12
search 36:16 65:25
seats 14:11
second 14:9,18 20:3
20:6 26:11,14,16
27:18,21 30:8,12
31:6,9 36:6 39:7 42:25 43:3 44:4,7 46:24,25 47:18,21 47:23 50:17 51:11 51:24 52:2 59:17 65:1 68:10 69:9 69:12,13 71:3
seconded 30:13
section 36:24
see 35:13,14 42:6 66:10
Seeing 26:5 27:12

27:24 41:7 42:18 43:6,23 51:19 52:5 68:13 71:7 seeks 32:17
seen 35:15
Seiferth 10:4,5
sending 36:12
senseless 61:16
Sensitech 57:9
sent 29:2 63:6
sentence 36:6
sentiment 17:10
September 62:1
serve 24:11 28:14 40:7 44:21
served 5:10 33:1
61:9 63:15 66:15
service 49:9 60:2
Services 7:13 9:24
12:16 31:8 40:20
42:21 48:3 61:21
61:24 62:3,6,10
62:14,17,20
serving 49:6
session 15:9,25 16:2
sessions 15:10
set 35:20
Shanna 11:15
share 6:10 17:10

$$
61: 7
$$

shares 37:14
Sharon 14:25
Sherri 6:22
shirt 64:18
short 60:11
shorthand 2:5 72:8 72:12
show 4:9 5:8 17:2
36:20 42:3
side 23:6
Sierra 62:4
sign-up 70:12
significant 60:14
silence 58:16,17
63:1,10,11
Silva 8:17,18
silver 57:5,11
Simmons 1:24 2:4

72:8,23
simple 16:22
sincere 28:15
Sir 48:25
site 55:13
sitting 24:15
six 37:17 39:9
52:25 61:19 66:21
six-year 14:3,10
59:17
slow 16:7
small 17:22 50:11
SmartWash 57:9
Smith 58:23
smoothly 5:7 18:9
Sodexo 56:25
solution 48:17
solutions 48:22 57:9
sorry 9:10 31:2 49:2
sort 15:13 66:18
sound 18:10
South 11:9,12
27:19 46:17 70:22
southeast 13:19
Southeastern 57:18
southwest 13:22
Sparks 11:19,20
31:7,7 40:19,20
42:20,20
speak 19:5 23:22 37:21
speaker 19:8,9,25 20:3,15
speakers 63:18
speaking 19:12
40:14 52:22
special 61:5
specialist 34:4 62:13
specific $37: 3$
specifically $16: 22$ 32:9
spectator 4:18
spend $37: 21,22$
38:6
spent 18:16
sponsors 18:3

55:24 56:7,14,18 57:5,15
sponsorship 57:1
57:12,23
spray 48:19 49:18
staff 4:25 5:6 55:7
55:18 63:13,25
stage 3:9
stakeholders 32:25
33:5
Staley 8:22,23
stand 54:5 56:3,18 59:13 60:3 63:21 66:4 70:8
standard 36:24 37:7,7 38:18 40:21
standards 32:16 33:8,13,15,16 34:16,19 35:3,8 35:16,19,21 36:2 36:11 37:10,16 39:17 40:3,6,6
standing 48:8 60:18 65:23
standpoint 70:2 stands 52:22
start 14:18 15:10 24:9 45:13
state 2:6 3:25 6:8 6:10,13 9:6,12,12 13:15 15:11 17:24 19:6,11 31:17 32:6,14 33:22 34:18 37:22 40:20 42:21 47:20 48:6 69:10 72:3,9,25
states 6:7 13:6 16:14 31:20 32:18
statistical 62:8
stay 53:5 71:12
staying 52:20 53:3
stellar 28:18
step 29:17,22 42:17
51:17 64:16
Stephanie 58:6
steps 32:9,12
Steritech 57:10
Steve 8:11,13 13:22

13:25 19:20 26:13
29:18 30:9 35:4 37:19 54:2 64:6 65:5
Steven 9:7 38:11,13
38:13,17 40:9
strategic 59:8,8,10
strategist 67:2
strategy 32:3
Street 2:4
strength 48:13,22
strikes 61:10
strips 49:22,25
strong 23:24
Stryker 6:18,19
subject 17:17
submission 40:17
submissions 25:25
submitted 21:23 25:22 29:8,9 41:16 45:19 68:24
subparts 50:9
subsidies 17:24
substantial 39:22
substantively 69:1
success 58:2
successful 4:14,16
28:22 34:9
successive 59:17
suffering 61:11
suggestions 15:18
summary $25: 21$
Sunday 15:23
superb 5:18
superior 34:23
Supermarkets
56:12 58:10 65:19
supervised 61:19 supervisor $36: 7$

38:5 39:2
support 17:20
39:20 40:22 55:1 66:4,6
supporting 33:24 59:22
supportive $34: 25$
supports 33:3,12
sure 5:6 18:9,15
19:2 54:17 59:6
surface 48:23 49:9
surfaces 49:12
survey 15:16
Susan 2:19 3:15
11:4 28:9,11
29:14 43:15 53:11
Swayze 9:14,15
sympathies 63:2 system 36:15 39:5
T
table 41:8 50:16
Tagabuel 12:24
take 22:4 23:7,19
34:7 41:4 58:16
taken 2:3 17:3
35:11 39:15 72:11
takes 67:5
talk 18:25 21:13
22:6 23:16 38:15
talked 21:20 70:4
task 53:16,20 59:3
59:6
tasked 24:23
team 61:19 67:25
technical 34:2
tedious 66:22
Teeter 56:23
tell 18:14
ten 19:24 20:2,14
tend 66:22
tends 60:16
Tennessee 11:15,17
20:4 26:7 30:3
31:3 47:14 50:21
68:5
term 13:17,20,23
14:1,2,3,10,13,16
14:18 59:17
territorial 33:22
territories 6:7
territory 6:12
12:20 13:7 16:16
terrorism 61:16
Terry 2:17 3:11
52:14,18 65:15,18
65:23 66:3,9
67:25 68:4
test 49:21,24
testing 49:15
Texas 11:19 31:7 40:20 42:20
Thalasinos 61:22
thank 3:25 5:22 6:5
17:5,6 18:20,23
20:1,7 24:7 26:1
27:2,7 28:11
29:14 34:12 35:3
35:8 38:9,15,16
39:21 40:18 41:5 41:17 42:24 44:19
44:20,23 45:4
46:3 49:3 50:13
50:14,25 52:19
53:2,14,18 54:12
54:17 56:14 57:1
57:11,19 58:16
60:17 63:12,15
64:4,9 65:9,15 66:3,5,5,12,18,20
66:22 67:15,21
68:19 71:4
thankless 67:12
thanks 28:15 34:13
thing 37:4 59:7 66:24
things 40:2 52:25 53:17 55:16,17 70:15
think 3:22 5:15 13:4 21:3 25:5 37:9,15 39:19,21 53:17 54:13 59:19 64:7
thinker 67:2
thinking 39:8 59:8
thoroughly 17:13
though-out 63:20
thought 15:19
three 13:16 21:17
25:11 28:24 40:2 42:12 43:17 45:8 45:22 55:14 67:8
Thursday 16:2
$\operatorname{Tim} 12: 13$ 31:14 46:7,7
time 5:4,20 6:1
17:7 18:25 19:17

20:16 26:2 27:8
28:9 33:17 44:17
46:4 48:4,15
51:15 52:13 56:1
56:6 57:22 59:19
64:15 65:10 66:9
69:2,22 72:12
timely 19:14 59:23
times 40:11 55:23
Timothy $31: 19,19$
Tin 62:15
tired 23:25
tirelessly 18:8
titanium 56:7,14
today 4:9 5:21 6:8 39:23
today's 3:11
Todd 2:20 3:16
10:21 14:24 31:12
38:10 44:18,19
71:1
total 21:8 24:23 25:2,23 28:23 43:17 45:16
Traditionally 19:13 trained 38:7
training 29:12
32:22 37:23 57:7
57:15 58:11
transcript 68:24 72:14,15
transparent 32:24
travel 17:24
travels 18:21 71:14
treasurer 2:21 3:17
5:3 17:8 66:1
treatment 45:23
tremendous 5:3
Trends 17:17
tribal 32:6,14 33:22
Troy 7:1 54:1
Trudy 63:13
true 72:16
truly 17:13,20
66:14
trust 37:24 38:1
try 53:5
Tuesday 13:13
15:11 16:1
turn 6:1 20:16 24:4 66:8 67:19
turned 19:2
two 4:10,21,23 5:10
14:1,5,11 19:25
20:2,15 21:16
24:24 25:2,8
28:14 29:10 37:9
38:16 44:22 45:15
49:7 54:19 59:15
59:21 60:6,19 61:25 62:7 66:14 66:24
two-thirds 13:9 16:13,18 21:11
two-year 57:24
type $34: 24$
typewriting 72:13
typical 3:21
typically $17: 2$

## U

Unattended 25:9
unbelievable 5:13 70:3
underappreciated 60:10
understand 33:11
understated 25:5
Underwriters
57:10
undo 22:23
unexpectedly $62: 24$
unfortunately 52:24
unintentionally 50:6
uniqueness 34:17
United 31:20
universal 32:20
University $15: 17$
unopenable 48:15
USA 56:8
Utah 11:21,24
V
value 40:22 41:5
Varnadoe 7:23,24
Vaughn 53:11
vegetables 45:24
vending 14:12
verify $38: 20,25$
39:3 48:13,21
Vermont 12:1
vetted 39:12,14,16
39:18 40:10 41:1
vibrate 19:3
vice $2: 17$ 3:11 14:22 24:14 28:17 65:18 66:13 69:24 70:7
vice-chair 45:1
Vicki 60:7
Victoria 7:9
Virginia 12:3,6,10 15:7 25:18
vision 59:9
voice 17:3
voiced 71:11
voluntary $32: 15$ 40:6,7
volunteers 5:22
vote $6: 10,11,13,15$ 6:17,19,21,23,25
7:2,5,7,11,14,18 7:21,24 8:2,4,6,10 8:12,14,16,18,21
8:23 9:1,3,5,9,15
9:17,19,21,25
10:2,5,7,13,16,20
10:22,25 11:2,5,8
11:11,18,20,22,25
12:4,7,9,12,14,17
12:19,22 16:17,25
16:25 17:3 22:2
22:12,14,16,17,18 23:2,7,9,10,13 28:6 29:25 30:14 41:12,14 50:22
votes 17:2,3 21:9
21:10,11,21,24,25
voting 16:13,24
19:1,4,7,10 21:14 22:12

## W

Wagendorf 10:19 10:19
Wakefern 57:10

Page 85

| Walker 9:2,3 | WinCo 53:25 56:13 | Y | 2015 18:10 58:7 | 6 |
| :---: | :---: | :---: | :---: | :---: |
| walking 64:7 | window 60:11 | year 20:24 56:4 | 61:2,16 62:2 | 6:00 67:11 |
| Walmart 56:13 | Wirsing 12:1 | 60:16 | 2016 1:3,13 2:7 3:4 | 64 13:3 |
| want 3:8 30:14 35:7 | Wisconsin 12:13,15 | year's 52:16 | 3:6 18:12 39:18 | 685 1:25 2:5 |
| 54:16 58:19 | 46:8 48:3,5 49:3 | years 4:10,21,23 | 63:4,9,16 70:21 |  |
| wanted 3:20 37:20 | wisdom 67:13 | 5:10 14:1 28:14 | 72:20 | 7 |
| 48:4 70:11 | wisely $18: 16$ | 34:15 35:11,11 | 2016-2018 14:23 |  |
| wash 45:23 | wish 18:20 | 37:17 39:9 44:23 | 2018 14:2 15:4,6,8 | 8 |
| Washington 12:8 | wishes 19:7 42:16 | 44:25 54:19 58:24 | 25:18 | 837:7 |
| wasn't 65:8 | 61:14 | 59:2,19,20 60:19 | 2022 13:18,21 | 8:32 2:8 |
| water 45:23 49:20 | WITNESS 72:20 | 66:14,21,24 | 14:13,16,19 | 850 2:3 |
| Wawa 57:11 | wonderful 17:14 | yesterday 21:13 | 20th 2:7 15:6 63:3 | 9 |
| way $3: 835: 13$ | 54:14 65:10 66:14 | $56: 2$ | $2102 \text { 50:9 }$ | $\begin{array}{r}9 \\ \hline 9.5971 .15\end{array}$ |
| 36:18 52:22 54:17 | 66:21 67:1,1,16 | yield 19:10 48:4 | 2103 50:10 | 9:5971:15 |
| ways $33: 14$ 39:3,6 | Woods 14:25 | York 10:11 | 22 21:10 29:8 |  |
| 60:15 | Woodus 6:22,23 | Yum 56:13 | 24 45:19 |  |
| we'll 5:20 16:3 | worded 35:14 |  | 27 25:23 |  |
| 20:14 23:6,7,19 | words 3:20 | Z | 27-year-old 62:4 |  |
| we're 15:13,14 16:6 | work 4:6,10,13,18 |  | 272 17:18 |  |
| 16:7 20:21 29:24 | 4:20,22 15:19 | 0 | 286,268 18:13 |  |
| 34:20 40:3 61:12 | 17:21 22:23,24 | 028 46:16 | 29 21:11 28:23 |  |
| 63:24 | 24:14,17,18 25:4 | 038 46:9 47:2,13,23 | 29.4 49:13 |  |
| we've 3:10 54:25 | 25:6,8,11,14 | 50:17 51:2 | 2nd 61:2 |  |
| $59: 1164: 1270: 4$ <br> website 18:18 | $\begin{aligned} & 33: 1634: 14,23,25 \\ & 35: 2,9,2036: 1 \end{aligned}$ | 03A 46:11 | 3 |  |
| Wednesday 2:7 | 37:2 38:23 45:10 | 1 | 3 40:13 |  |
| 16:1 | 48:21 53:19 54:23 | $140: 5$ | 31-year-old 62:15 |  |
| week 5:7 15:20 | 55:11 57:22 58:10 | 10 67:11 | 37-year-old 61:18 |  |
| 67:9 | 59:4 60:19 62:2 | 1167:11 | 4 |  |
| weekend 15:21 | 64:10 65:21 67:6 | 1225:21 45:19,19 | \% 4 |  |
| weeks 49:7 | 67:6,7 | 59:19,20 | $432: 18$ 38:18 67:11 |  |
| Wegmans 56:25 | worked 4:2 58:8 | 12:00 67:11 | 40-year-old 62:11 |  |
| Weigner 31:14 | 59:4 | 131,204 18:12 | 41 45:13 |  |
| 33:9 | worker 39:13 | 15 25:22 | 43 45:16 |  |
| Weiner 31:19,19 | working 3:24 5:5 | 160,000 18:3 | 43.5 21:8 |  |
| 32:1 | 16:6 17:11 20:23 | 16th 15:5 | 44 13:6 |  |
| welcome 3:4 40:17 | 25:16 34:19 35:10 | 17th 72:20 | 46-year-old 62:7 |  |
| Welfare 54:1 | 37:11,13 54:9,10 | 1951:13 | 47 24:24 |  |
| well-being 61:9 | works 18:7 | 1998 33:7 | 477 17:16 |  |
| well-planned 63:20 | workshop 15:8,24 | 2 | 5 |  |
| went 58:9 | 17:16 63:20 |  | 532:18 67:11 |  |
| West 2:4 12:10 | world 35:15 | 2-4-22 73:2 | 50-year-old 62:18 |  |
| Wetzel 61:18 | written 35:17 36:18 |  | $\mathbf{5 0 , 0 0 0} 17: 22$ |  |
| wide 32:13 | 40:22,24 | 20 1:13 24:18 27:4 20-month-old | $\mathbf{5 2} 55: 24$ |  |
| William 10:6 | www.foodprotect... | 20-month-old <br> $62 \cdot 12$ |  |  |
| Williams 2:16 3:10 | 18:19 | 62:12 <br> 2011 32.1 39:11 | 52-year-old 61:22 <br> 54 17.24 18.2 |  |
| 16:7 20:18,19,22 | Wyoming 12:18 | $2012 \text { 37:1 39:14 }$ | $58 \text { 13:5,5 }$ |  |
| $\begin{aligned} & \text { 21:6 41:14 42:5 } \\ & 50: 2464: 5 \end{aligned}$ | X | 58:13 | 58-year-old 61:25 |  |
|  |  | 2014 39:17 |  |  |

